# Shilpa Medicare Ltd

Bloomberg Code: SLPA IN

India Research - Stock Broking

## Time to reap returns from the assets/opportunities built-up:

- Unlocking full potential of base business: SLPA plans to enter the largest pharma market of the world, USA. SLPA had been inspected by US-FDA for two plants in Mar'15, it has 17 US-DMFs filed and 15 in pipeline. The off patent APIs address a market size of USD 3 Bn, while patented APIs address USD 1 Bn. On regulatory approval, we expect incremental sales of Rs 2000 Mn by FY17E.
- **Upgrading a successful venture:** Raichem Medicare, a 60% subsidiary of SLPA, is taking its long relation in custom synthesis to a higher size. SLPA has created dedicated facilities, expected to fully commercialize by FY16E.
- Asset build up: SLPA has been in a capex phase since the last three years, investing close to Rs 2600 Mn. Apart from expanded custom synthesis, formulation unit at Jadcherla is being built with commercialization expected by FY17E supporting the 10 US-ANDA the company plans to file. The company also invested in 2 other subsidiaries for thin strip formulation and drug development.
- Consistent and Robust Financials: EBITDA margins have been in the range of 19.5% in the last three years and we expect further 200 bps improvement as product mix improves. The low debt-equity ratio (0.50x) in spite of the high capex period reflects the financial and strategic discipline of the company. We expect improved RoE as the asset utilization improves after the capex phase.

# **Valuation and Outlook**

At the current market price of Rs. 946, the company is traded at 22x FY17E EPS of Rs. 43. The company is at the early stages of foraying into the next phase of growth. The valuations have factored in the growth prospects fairly including formulations, US-API, ARV supplies and expanded custom synthesis. We are initiating the coverage on SLPA with a HOLD rating valuing it at average last 6 quarter PE of 25x (when the opportunities were in the visible range for the investors) for a target price of Rs.1,065 representing an upside of 12.6% from the CMP.

# **Key Risk**

- 1. A significant up/downside potential is hinged on the upcoming FDA approvals
- 2. Market penetration associated with new avenues of formulations, ARV supplies and US-APIs
- 3. Patent expiration and following ramp-up in supplies.

| Exhibit 1: Valuation Summa | ry (Rs. Mn) |      |       |       |       |
|----------------------------|-------------|------|-------|-------|-------|
| YE Mar                     | FY13        | FY14 | FY15E | FY16E | FY17E |
| Net Sales                  | 3713        | 5714 | 6188  | 7642  | 10561 |
| EBITDA                     | 689         | 1160 | 1283  | 1685  | 2452  |
| EBITDA Margin (%)          | 18.5        | 20.3 | 20.7  | 22.1  | 23.2  |
| Adj. Net Profit            | 473         | 757  | 720   | 1030  | 1642  |
| EPS (Rs.)                  | 12.9        | 20.6 | 18.7  | 26.7  | 42.6  |
| RoE (%)                    | 15.5        | 20.6 | 15.1  | 17.5  | 23.0  |
| PE (x)*                    | 13.2        | 20.1 | 50.6  | 35.4  | 22.2  |

Source: Company, Karvy Research; \* For FY13, FY14 PE multiples are on historic basis

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| Recommendation (Rs      | .)     | _          |       |       |  |  |
|-------------------------|--------|------------|-------|-------|--|--|
| CMP (as on Apr 17, 2015 | )      | 946        |       |       |  |  |
| Target Price            |        |            | 1065  |       |  |  |
| Upside (%)              |        |            |       | 13    |  |  |
| Stock Information       |        |            |       |       |  |  |
| Mkt Cap (Rs.mn/US       | 6 mn)  |            | 36454 | / 585 |  |  |
| 52-wk High/Low (Rs.     | )      |            | 1091  | / 340 |  |  |
| 3M Avg. daily volume    | e (mn) |            |       | 0.1   |  |  |
| Beta (x)                |        | 0.6        |       |       |  |  |
| Sensex/Nifty            |        | 28442/8606 |       |       |  |  |
| O/S Shares(mn)          |        |            | 38.6  |       |  |  |
| Face Value (Rs.)        |        |            |       | 2     |  |  |
| Shareholding Patterr    | ı (%)  |            |       |       |  |  |
| Promoter                |        |            |       | 53.1  |  |  |
| Flls                    |        |            |       | 14.8  |  |  |
| DIIs                    |        |            |       | 0.1   |  |  |
| Others                  |        |            |       | 32.1  |  |  |
| Stock Performance (     | %)     | _          |       |       |  |  |
|                         | 1M     | ЗM         | 6M    | 12M   |  |  |
| Absolute                | (6)    | 7          | 83    | 122   |  |  |
| Relative to Sensex      | (5)    | 6          | 68    | 77    |  |  |

#### **Relative Performance\***



**Technical View** 

The stock is trading in secular long term uptrend on monthly charts. Momentum indicators are showing some weakness in short term and stock can fall to 900 levels in coming trading sessions as overall pharma sector is witnessing correction. Medium term investors can hold the stock with stop loss of 880.

#### **Analyst Contact**

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# HOLD



#### **Company Financial Snapshot (Y/E Mar)**

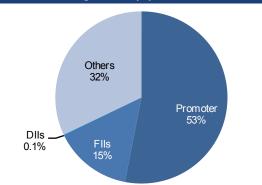
| Profit & Loss (Rs.mn)           |       |       |       |
|---------------------------------|-------|-------|-------|
|                                 | FY15E | FY16E | FY17E |
| Net sales                       | 6188  | 7642  | 10561 |
| Optg. Exp (Adj for OI)          | 4905  | 5957  | 8109  |
| EBITDA                          | 1283  | 1685  | 2452  |
| Depreciation                    | 208   | 250   | 253   |
| Other Income                    | 30    | 60    | 100   |
| Interest                        | 32    | 26    | 23    |
| PBT                             | 1073  | 1469  | 2277  |
| Tax                             | 354   | 441   | 637   |
| PAT                             | 720   | 1030  | 1642  |
| <b>Profit &amp; Loss Ratios</b> |       |       |       |
| EBITDA margin (%)               | 20.7  | 22.1  | 23.2  |
| Net Profit margin (%)           | 11.6  | 13.5  | 15.6  |
| P/E (x)                         | 50.6  | 35.4  | 22.2  |
| EV/EBITDA (x)                   | 28.9  | 21.6  | 14.4  |
| Dividend yield (%)              | 0.1   | 0.1   | 0.1   |
| Source: Company Karuy Bassarah  |       |       |       |

Source: Company, Karvy Research

| Balance Sheet (Rs.mn)       |       |       |       |
|-----------------------------|-------|-------|-------|
|                             | FY15E | FY16E | FY17E |
| Total Assets                | 7889  | 8851  | 10683 |
| Net Fixed assets            | 4670  | 4774  | 4664  |
| Current assets              | 2762  | 3673  | 5629  |
| Other assets                | 457   | 404   | 390   |
| Total Liabilities           | 7889  | 8851  | 10683 |
| Networth                    | 5438  | 6368  | 7887  |
| Debt                        | 930   | 696   | 462   |
| Current Liabilities         | 1262  | 1528  | 2074  |
| Deferred Tax                | 259   | 259   | 259   |
|                             |       |       |       |
| <b>Balance Sheet Ratios</b> |       |       |       |
| RoE (%)                     | 15.1  | 17.5  | 23.0  |
| RoCE (%)                    | 12.9  | 15.6  | 21.5  |
| Net Debt/Equity(x)          | 0.2   | 0.1   | 0.1   |
| Equity/Total Assets(x)      | 0.7   | 0.7   | 0.7   |
| P/BV (x)                    | 6.7   | 5.7   | 4.6   |

Source: Company, Karvy Research





Source: Company, Karvy Research

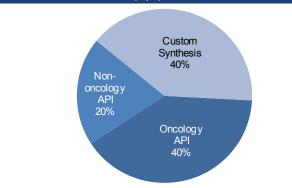
#### Company Background

Shilpa Medicare (SLPA) began its operations in 1987 as an Active Pharmaceutical Ingredient (API) manufacturer. The company continues to be an API manufacturer specially focussed on Oncology segment and plans to foray in formulation sales as well. SLPA has a significant revenue contribution from custom synthesis segment, contributing to 40% of revenues in FY14. The company has 4 subsidiaries and one associate company. The company has 17 US-DMF (Drug master File) filings, 2 plants audited by US-FDA (for which results are awaited) and 15 more filings in the pipeline to enter the US-API market. The company has 10 ANDA filings in pipeline to support formulation side. The company has a long standing supply relation with an Italian company and plans on increasing the size of the same. SLPA has also signed an agreement with United Nations backed Medicines patent pool and Gilead Sciences for increasing supplies in the ARV space.

| Cash Flow (Rs.mn)  |       |       |       |
|--------------------|-------|-------|-------|
|                    | FY15E | FY16E | FY17E |
| EBITDA             | 1283  | 1685  | 2452  |
| Other Income       | 30    | 60    | 100   |
| Tax                | (354) | (441) | (637) |
| Changes in WC      | (87)  | (136) | (564) |
| CF from Operations | 871   | 1169  | 1352  |
| Capex              | (999) | (404) | (213) |
| Investment         | 0     | 0     | 0     |
| CF from Investing  | (999) | (404) | (213) |
| Change in Equity   | 746   | 0     | 0     |
| Change in Debt     | (290) | (263) | (259) |
| Dividends          | (46)  | (46)  | (46)  |
| CF from Financing  | 411   | (309) | (305) |
| Change in Cash     | 283   | 455   | 833   |
|                    |       |       |       |

Source: Company, Karvy Research







#### US Markets - An opportunity to double the size:

Two of its plants were inspected by US-FDA recently in March-15, after an initial attempt in May-13 (which resulted in 6 Form-483 observations). The company generated close to Rs. 2000 Mn of API sales without tapping the single largest pharmaceuticals market, that is USA. Therein lies the large opportunity for the company if it clears the regulatory hurdles. Considering the revised attempt for FDA approval and existing approvals for the Raichur plant-I (WHO, Europe, Japan, Australia and Korea), US-FDA approval would be the only remaining hurdle. The company has a real opportunity to double the API size upon successful completion of the approval.

The company has already 17 DMFs (Drug Master Files) approved, of which 12 are patent expired. The remaining filings are targeted at expiries in the next three-four years, which is when the company will have a high chance of forming a supply relation with generic formulation manufacturers. The API-DMFs filed address a formulation market of USD 6 Billion (including expiries) annually in the next three years and on an average the company is amongst 20 other filers for API-DMFs for those formulations. The company can add incremental revenues of Rs. 1000-2000 Mn on a conservative estimate in the first two years of operations.

The company can leverage its existing supply and client relations; and in some cases it would remain a matter of scaling up the supplies when the FDA approval is received.

The company plans on adding more API-DMFs to its pipeline which are mostly patent protected and expiries expected around a mean of FY21. These are comparable to the existing portfolio in terms of market size but could face discounts post patent expiries. Even still, the company has a future line-up of products also in place to maximize the utility of an US-FDA approval when it happens.

| Exhibit 4 (a): US-API Portfolio: Addressing a significant market. |                   |           |                      |       |               |        |  |
|---|-------------------|-----------|----------------------|-------|---------------|--------|--|
| Submit Date   | Product           | Brand     | rand Therapy         |       | Patent Status | Filers |  |
| 23-Sep-09   | Anastrozole       | Arimidex  | Breast Cancer-Post   | 288   | Expired       | 23     |  |
| 22-Jan-10   | Temozolomide      | Temodar   | Brain Tumor/Melonoma | 300   | Expired       | 15     |  |
| 23-Feb-10   | Irinotecan        | Camptosar | Colon Cancer         | 200   | Expired       | 30     |  |
| 23-Feb-10   | Oxaliplatin       | Eloxatin  | Colon Cancer         | 210   | Expired       | 24     |  |
| 04-Mar-11   | Gemcitabine       | Gemzar    | Chemotherapy         | 600   | Expired       | 27     |  |
| 24-Mar-11   | Capecitabine      | Xeloda    | Chemotherapy         | 566   | Expired       | 26     |  |
| 11-May-11   | Bicalutamide      | Casodex   | Prostate Cancer      | 200   | Expired       | 29     |  |
| 23-Aug-11   | Bortezomib        | Velcade   | Multiple Myeloma     | 784   | 03-May-17     | 14     |  |
| 21-Sep-11   | Pemetrexed        | Alimta    | Lung Cancer          | 960   | 24-Jan-17     | 19     |  |
| 09-Nov-11   | Bendamustine Hcl  | Treanda   | Lymphocytic Leukemia | 767   | 01-Apr-16     | 21     |  |
| 08-Dec-11   | Busulfan Usp      | Myleran   | Myeloid Leukemia     | 100   | Expired       | 10     |  |
| 18-Jul-12   | Zoledronic Acid   | Zometa    | Osteoporosis         | 200   | Expired       | 25     |  |
| 23-Sep-13   | Azacitidine       | Vidaza    | MDS                  | 302   | Expired       | 11     |  |
| 26-Sep-13   | Decitabine        | Dacogen   | MDS                  | 156   | Expired       | 12     |  |
| 26-Sep-13   | Letrozole         | Femara    | Breast Cancer        | 646   | Expired       | 24     |  |
| 28-Mar-14   | Imatinib Mesylate | Gleevec   | Cancer               | 2,000 | 01-Feb-16     | 26     |  |
| 30-May-14   | Fingolimod        | Gilenya   | MS                   | 1,125 | 18-Feb-19     | 18     |  |

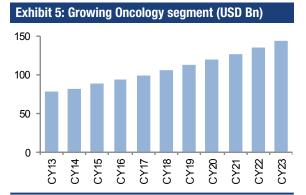
Source: US-FDA, Karvy Research



|        | April 20, 2 | 015 |
|--------|-------------|-----|
| Shilpa | Medicare    | Ltd |

| Exhibit 4 (b) Products in Pipeline |                      |          |                      |             |               |        |  |
|------------------------------------|----------------------|----------|----------------------|-------------|---------------|--------|--|
| Submit Date                        | Product              | Brand    | Brand Therapy        |             | Patent Status | Filers |  |
| To be filed                        | Abiraterone Acetate  | Zytiga   | Prostrate Cancer     | 1           | 13-Dec-16     | 17     |  |
| To be filed                        | Bosutinib            | Bosulif  | Cancer               |             | 27-Mar-18     | 0      |  |
| To be filed                        | Enzalutamide         | Xtandi   | Prostrate Cancer     |             | 20-Feb-20     | 0      |  |
| To be filed                        | Exemestane           | Aromasin | Breat Cancer         |             | Expired       | 15     |  |
| To be filed                        | Lapatinib Ditosylate | Tykerb   | Breast Cancer        | Addressing  | 20-Feb-20     | 3      |  |
| To be filed                        | Procarbazine         | Matulane | Hodgins Lymphoma     | а           | Expired       | 4      |  |
| To be filed                        | Regorafenib          | Stivarga | Colorectal Cancer    | Cumulative  | 12-Jan-20     | 0      |  |
| To be filed                        | Vemurafenib          | Zelboraf | Melanoma             | Market Size | 22-Oct-26     | 0      |  |
| To be filed                        | Axitinib             | Inlyta   | Renal Cell Carcinoma | of USD 5    | 30-Jun-20     | 0      |  |
| To be filed                        | Crizotinib           | Xalkori  | NSCLC                | Billion     | 26-Aug-25     | 0      |  |
| To be filed                        | Estramustine         | Emcyt    | Prostrate Cancer     |             | Expired       | 1      |  |
| To be filed                        | Nilotinib            | Tasigna  | Cancer               |             | 04-Jul-23     | 4      |  |
| To be filed                        | Pralatrexate         | Folotyn  | Cancer               |             | 16-Jul-22     | 2      |  |
| To be filed                        | Temsirolimus         | Torisel  | Renal Cell Carcinoma |             | 15-Aug-19     | 4      |  |

Source: US-FDA, Karvy Research

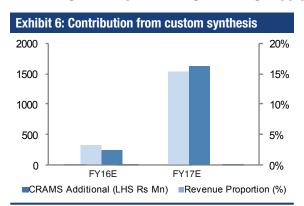


#### **Exclusive focus on Oncology:**

SLPA's existing portfolio and pipeline of APIs are concentrated on the Oncology segment alone. This allows the company to direct its limited research and management bandwidth on a single segment, specialized position in the vendor network and accelerated learning curve. Cancer is the leading cause of death (8.2 million worldiwde in 2012) ahead of AIDS, Malaria and Tuberculosis, affecting both developed and developing nations. The largely unment need is evident in the escalating cost of care from USD 5,000 to 10,000 in five years. The oncology segment is expected to grow at a CAGR of 7% to 120 billion by FY20. The big pharma companies are also

Source: Company, Karvy Research

focusing on this segment to replenish the fast shrinking pool of patent protected blockbusters. Driven by higher incidence, aging population, increasing cost to society, and expedited approvals by regulators, SLPA has chosen oncology segment to maximize returns to itself and the community as a whole



### Increasing the scope of a long-standing supply agreement:

Even as APIs have been the mainstay of the company, a CRAMS agreement with an Italian company has been the largest revenue contributor. The company commenced these operations with two Italian companies Industria Chimica SRL (ICE) and Prodoti Chini Alimetars, SPA (PCA) both based in Italy in 2009. The company derives close to 40% of its revenues from the CRAMS segment.

The company has plans to upgrade this venture by creating dedicated facilities for the same under the joint venture Raichem Medicare Pvt Ltd (RMPL). As on March 31, 2014 ICE had an outstanding loan of Rs. 300 million for the creation of such facilities with an estimated project cost of

Source: Company, Karvy Research

Rs. 1500 million. The additional facility will act as dedicated facility for the ICE supplies which was being serviced from existing facilities, which will also free up the facilities to take any additional production in APIs.



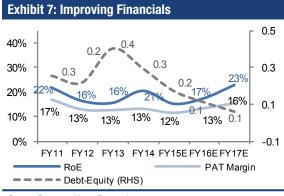
**Formulations, ARVs and other opportunities:** The company is focused on creating multiple fronts on different time-lines. The medium term opportunities of USA and ICE detailed above are on track for commercialization by FY16E. The company is also opening other opportunities both large and small in size for a medium to long time horizon. Formulations, ARVs are built on existing strengths while the subsidiaries of Nu Therapeutics, Makindus are relatively fresh avenues for the company.

**ARV Manufacturing:** The company is a part of a Medicines Patent Pool backed by United Nations and Gilead sciences signed in June-2013. Under this agreement, the company can manufacture 4 primary ARVs (Anti-Retro Viral) of Tenofovir, Entricitabine, Cobicistat and Elvitegravir known as the primary Quad against ARV. The company will get the required technology to manufacture at a lower cost and market it across 100 countries under this agreement, which will improve the asset utilization and exposure across marketing.

**Formulations:** The company plans on entering formulations space. It has merged a subsidiary to expand into formulations and is also developing a formulation facility at Jadcherla for oral and injectable oncology products. The company is planning to file for 10 US-ANDAs to market across USA. In the company's repository of API-DMFs nine of the 17 are injectables. The prime hurdle is of US-FDA audit in regulatory space and developing marketing capabilities for the same in the operational space. The company also has to balance formulations segment with API supplies as its vendors would be its competitors going forward.

The company's subsidiaries include Nu Therapeutics and Makindus Pharma. While Nu Therapeutics is into manufacturing thin strip fast dissolving formulations, and is awaiting government approvals, Makindus is developing an orphan drug designated in Phase-III clinical trials for Stargradt's disease through 505 (b) (2) route to prove improved performance.

#### **Consistent and Robust Financials:**



Source: Company, Karvy Research

The company has maintained strong financials in its investment phase reflected in the strong balance sheet and sustained growth in operating metrics. This indicates the planned approach of the company towards its short and long term objectives. The company has planned and initiated entry in to US-API and formulations both independent of each other, set up a dedicated formulation and custom synthesis facilities paving way for increased asset utilization from its pending products in pipeline and ARV supplies as they begin. It has invested in subsidiaries different from its line of operations as thin strip manufacturing and developing an orphan drug. Such expansion has not been at the cost of financial strain. The debt-

equity ratio is modest, the revenue growth, EBITDA & PAT margins have been on the uptrend, asset utilization (fixed assets) and working capital days have been improving consistently and equity dilution has not been at the cost of promoter stake. All the above parameters of financial health will improve further as the investments crystallize.



| Exhibit 8: Business Assumptions         |       |       |       |       |  |
|---|-------|-------|-------|-------|--|
| Y/E Mar (Rs. Mn)                        | FY14  | FY15E | FY16E | FY17E | Comments   |
| Revenues                                |       | 1     |       |       |  |
| Total Revenues                          | 5714  | 6188  | 7642  | 10561 | We expect a normal growth in the base business. We expect<br>additions from formulation, US-API sales, incremental<br>sales from custom synthesis facility and finally ARV                             |
| Revenue Growth (%)                      | 53.9  | 8.3   | 23.5  | 38.2  | supplies in the next couple of years, to drive the majority of the revenue growth.   |
| Expenditure as % of sales               | +     |       |       |       |  |
| COGS                                    | 55.0  | 55.0  | 54.7  | 54.4  | The company operates at significantly higher gross<br>margins in its existing business and we expect marginal<br>improvement in the same as the product mix improves with<br>addition of new segments. |
| Employee cost                           | 11.9  | 12.4  | 11.7  | 11.5  | With additional facilities and expansion in the operations<br>in the current period, we expect the employee cost to<br>normalize with commercialization.   |
| EBITDA Margins                          | 20.3  | 20.7  | 22.1  | 23.2  | As discussed the EBITDA margins which were high to   |
| EBITDA Growth (%)                       | 68.5  | 10.5  | 31.4  | 45.5  | begin with, will improve further as the scale of operations increase and high margin products are introduced into the product mix.   |
| PAT (normalized)                        | 757   | 720   | 1030  | 1642  |  |
| Fully Diluted EPS                       | 20.6  | 19.1  | 26.7  | 42.6  | SLPA has operated at higher PAT margins in earlier periods   |
| Fully Diluted EPS Growth (%)            | 59.8  | (9.2) | 43.2  | 59.4  | consisting of API operations and custom synthesis alone.   |
| Capex (ex. Acquisition) - cash<br>capex | 1378  | 1300  | 600   | 310   | Now with probable addition of formulations and ARVs to an increased scope in APIs and custom synthesis, we expect strong growth in the bottom line. As we expect investment                            |
| Net CFO                                 | 702   | 871   | 1169  | 1352  | period to wind down and returns period to start we expect  |
| Net Debt                                | (213) | (258) | (236) | (236) | significant growth in free cash for the company.   |
| Free Cash Flow                          | 489   | 614   | 932   | 1116  |  |

Source: Company, Karvy Research

### Significant scale up in revenue growth going forward



Source: Company, Karvy Research

The company reported a revenue growth of CAGR 25% in the period FY11-14, driven by the increased product portfolio exports and increasing scope of custom synthesis and supported by asset build which also increased by 25% in the period. Going by the high asset utilization (sales/assets of average 2.2x in FY11-14) trend of the company, it would suggest revenue growth out-pacing asset growth as assets built up is fully commercialized in the medium term. We forecast a revenue CAGR of 22% in FY14-17E based on incremental additions from custom synthesis, ARV supplies, formulations and an eventual opening of US-API market. We expect 32% revenue contribution from these segments by FY17E.

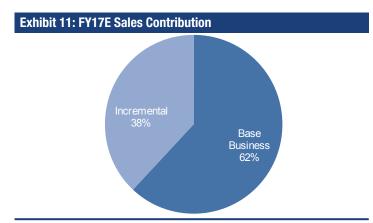
Apart from physical assets build up, which are expected to be online by FY16-17E, the company is already doing exhibition batches in the formulation division, for a full fledged supply by FY17E. The ARV supplies are also expected to operationalize by that period. The company's API supplies with current primary exposure to Europe can double on clearing the US-FDA hurdle and exports to USA begin. We also expect full scale operations for the custom synthesis unit by FY16E.

The company is on the cusp of a major overhaul in the form of opening major revenue fronts. The execution of the same should be the deciding factor in launching the company to the next levels of valuation.



#### Exhibit 10: FY16E Sales Contribution

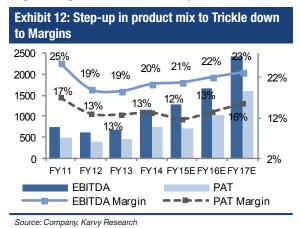
# Incremental 17% Base Business 83%



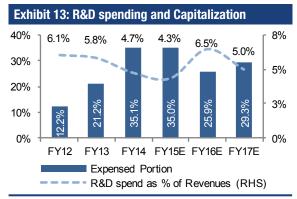
Source: Company, Karvy Research

Source: Company, Karvy Research

#### High margins and further expansion



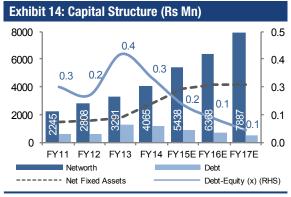
# Minimal spending on R&D



The company has had stable EBITDA margins in FY12-14 at an average 19.5% even as the revenue scaled up in the period, indicating a healthy and reliable scale-up of operations and not at the cost of margin performance. We expect further expansion of margins as the incremental revenues are from formulations and US market, where the product mix will favorably impact the margins higher than the revenue impact. We expect an average EBITDA margin of 22% in FY15-17E. The company's low financial leverage ensures a healthy conversion of operational margins to the bottom line as the PAT margin in the period FY12-14 is at an average 13%, which we expect will expand to 13.6% in FY15-17E. We expect the increased size will provide an operational and financial leverage as well to an extent.

Spending on R&D has increased in the last three years at 6.1% in FY12 and declining to 4.7% of sales in FY14. The increase was on account of API-DMF filing process amongst other R&D expenses. The company expenses a fifth of these and capitalizes the remaining. The company's R&D expense is towards developing APIs primarily which faces a lower risk of failure and hence write-off, compared to other pharma companies.

#### **Strong balance sheet**



The company's capital structure was more equity oriented from the earlier periods. Even during the capital intensive period of the last three years, the debt-equity ratio, which also includes the unsecured loan from its partner ICE, Italy, was below 0.5x for the company. As the capex intensive period is tapering off, we expect further decline in the debt-equity ratio. The company has issued additional equity of Rs. 750 million to qualified investors in FY15 further strengthening the capital structure.

Source: Company, Karvy Research

22.7%

15.5%

FY16E

17.3

15.1%

12.9%

FY15E

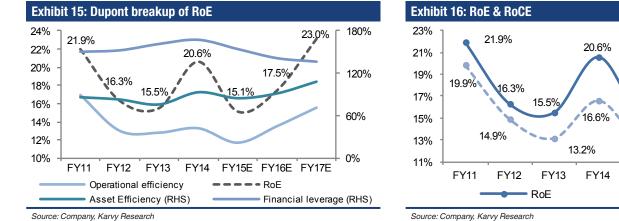
---- RoCE

21 2%

FY17E

## Uptrend expected in returns

The returns generated in the last three years declined as the company was into an investment and capital expenditure phase and reducing the asset utilization rate. We expect the returns to improve as the operational efficiency and asset utilization improve in the next three years. The company conservative capital structure, which we expect will further strengthen, also limits the leveraged returns of the company.



Source: Company, Karvy Research

| Exhibit 17: Company Snapshot (Ratin | gs) |   |              |              |      |
|-------------------------------------|-----|---|--------------|--------------|------|
|                                     | Low |   |              |              | High |
|                                     | 1   | 2 | 3            | 4            | 5    |
| Quality of Earnings                 |     |   |              | $\checkmark$ |      |
| Domestic Sales                      |     |   | $\checkmark$ |              |      |
| Exports                             |     |   | $\checkmark$ |              |      |
| Net Debt/Equity                     |     |   |              | $\checkmark$ |      |
| Working Capital requirement         |     |   |              | $\checkmark$ |      |
| Quality of Management               |     |   |              | $\checkmark$ |      |
| Depth of Management                 |     |   |              | $\checkmark$ |      |
| Promoter                            |     |   |              | $\checkmark$ |      |
| Corporate Governance                |     |   |              | $\checkmark$ |      |

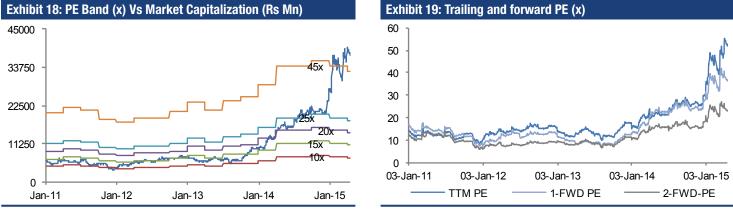
- The revenues and earnings have been stable. The volatility associated with unexpected surge in R&D expenses present in other companies is not significant with SLPA allowing for a less volatile earnings.
- The company earned close to 60% in FY14 and 66% of FY13 revenues from exports. Even in the remaining domestic sales, a significant portion would be deemed for exports.
- The company's board composition is positively independent with only 25% being promoters and 75% being non-executive independent directors.



# **Valuation & Outlook**

In the base business, SLPA is looking to expand the API supplies to USA and increase the scope of custom synthesis. Incrementally the company is expecting to start up in the formulations space and also ARV supplies backed by UN agreement and increased product line. The company is on the cusp of a major overhaul in the size of operations and hence valuations. The company has its strength in manufacture and sale of Oncology APIs across Europe, partnering international companies for custom synthesis. The company has also geared up for the expansion improving the asset base in the last three years. The current valuations are riding on the company's ability to execute the above plans based on the strengths accumulated.

Historically, the company has been trading between 10-15x TTM PE and started ascending from Sep-13, reaching 15x, 20x and 25x gradually till Dec-14 and shot to 45x later on. The average valuation metric in the last 30, 90 and 150 days are 47x, 40x and 35x respectively. The company is currently valued at 52x TTM EPS of Rs. 20.7 and 22x FY17E EPS of Rs. 43. The company valuation in the recent period has expanded significantly reflecting the opportunities facing the company. We are valuing the company at 25x FY17E EPS of Rs. 43 and target price of Rs.1,065, considering the opportunities of the company allowing it to double the EPS in the next three years. We are initiating our coverage of SLPA with a HOLD rating and an upside of 13% to the current valuations.



Source: Company, Karvy Research

#### Source: Company, Karvy Research

## **Key Risks**

- Significant upside/downside risk hinged on US-FDA approval: The current valuations are built on expectations of API and formulation sales to USA in the medium term. SLPA has had a second round of US-FDA audit in March-15 and earlier in May-13, for a regulatory approval in exports to USA. The company can fully utilize the API portfolio it has developed on gaining access to the largest pharma market, USA, which alone accounts for 40% of world's pharmaceutical sales.
- Market penetration: Even as the company has been an active supplier of Oncology APIs to Europe and other regions, it still
  has to penetrate in new markets of US for APIs and formulations, the penetration into US market carries a certain risk even
  for established suppliers like SLPA.
- Patent Expiries: The company as an API supplier will have significant opportunities as the original patent expires and generics are allowed into the market. Any delay or a new patent restricting the entry of generics will have an impact on the revenue potential of the company.
- Foreign currency fluctuations: As mentioned, the company earns close to 60-65% of revenues from exports exposing it to significant currency fluctuation risk.



# **Financials**

| Exhibit 20: Income Statement |      |      |       |       |       |
|------------------------------|------|------|-------|-------|-------|
| YE Mar (Rs. Million)         | FY13 | FY14 | FY15E | FY16E | FY17E |
| Revenues                     | 3713 | 5714 | 6188  | 7642  | 10561 |
| Growth (%)                   | 16.7 | 53.9 | 8.3   | 23.5  | 38.2  |
| Operating Expenses           | 3025 | 4554 | 4905  | 5957  | 8109  |
| EBITDA                       | 689  | 1160 | 1283  | 1685  | 2452  |
| Growth (%)                   | 13.6 | 68.5 | 10.5  | 31.4  | 45.5  |
| Depreciation & Amortization  | 153  | 232  | 208   | 250   | 253   |
| Other Income                 | 50   | 91   | 30    | 60    | 100   |
| EBIT                         | 584  | 990  | 1104  | 1495  | 2300  |
| Interest Expenses            | 14   | 35   | 32    | 26    | 23    |
| PBT                          | 570  | 955  | 1073  | 1469  | 2277  |
| Тах                          | 95   | 203  | 354   | 441   | 637   |
| Adjusted PAT                 | 473  | 757  | 720   | 1030  | 1642  |
| Growth (%)                   | 15.4 | 58.3 | (4.4) | 43.0  | 59.4  |

Source: Company, Karvy Research

| Exhibit 21: Balance Sheet        |      |      |       |       |       |
|----------------------------------|------|------|-------|-------|-------|
| YE Mar (Rs. Million)             | FY13 | FY14 | FY15E | FY16E | FY17E |
| Cash & Equivalents               | 169  | 93   | 377   | 832   | 1665  |
| Sundry Debtors                   | 418  | 680  | 740   | 894   | 1252  |
| Inventory                        | 743  | 1233 | 1334  | 1574  | 2223  |
| Loans & Advances                 | 433  | 599  | 517   | 525   | 626   |
| Investments                      | 504  | 103  | 103   | 103   | 103   |
| Gross Block                      | 4247 | 5464 | 6462  | 6866  | 7080  |
| Net Block                        | 3098 | 4054 | 4801  | 4904  | 4794  |
| Miscellaneous                    | 149  | 16   | 17    | 18    | 19    |
| Total Assets                     | 5514 | 6778 | 7889  | 8851  | 10683 |
| Current Liabilities & Provisions | 1238 | 1668 | 1561  | 1763  | 2344  |
| Long term Debt                   | 705  | 675  | 496   | 312   | 0     |
| Other Liabilities                | 280  | 371  | 394   | 408   | 452   |
| Total Liabilities                | 2223 | 2714 | 2451  | 2484  | 2796  |
| Shareholders Equity              | 49   | 74   | 77    | 77    | 77    |
| Reserves & Surplus               | 3242 | 3991 | 5361  | 6290  | 7810  |
| Total Networth                   | 3291 | 4065 | 5438  | 6368  | 7887  |
| Total Networth & Liabilities     | 5514 | 6778 | 7889  | 8851  | 10683 |



| YE Mar (Rs. Million)                | FY13  | FY14   | FY15E | FY16E | FY17E |
|-------------------------------------|-------|--------|-------|-------|-------|
| PBT                                 | 570   | 955    | 1073  | 1469  | 2277  |
| Depreciation                        | 153   | 232    | 208   | 250   | 253   |
| Interest                            | 14    | 35     | 32    | 26    | 23    |
| Tax Paid                            | (110) | (216)  | (354) | (441) | (637) |
| Inc/dec in Net WC                   | (139) | (233)  | (86)  | (134) | (560) |
| Other Income                        | 13    | 6      | 1     | 2     | 3     |
| Other non cash items                | (66)  | (77)   | (2)   | (4)   | (6)   |
| Cash flow from operating activities | 436   | 702    | 871   | 1169  | 1352  |
| Inc/dec in capital expenditure      | (974) | (1041) | (999) | (404) | (213) |
| Inc/dec in investments              | 177   | 402    | 0     | 0     | 0     |
| Others                              | (155) | 150    | 0     | 0     | 0     |
| Cash flow from investing activities | (952) | (489)  | (999) | (404) | (213) |
| Inc/dec in borrowings               | 666   | (213)  | (258) | (236) | (236) |
| Issuance of equity                  | 33    | 0      | 746   | 0     | 0     |
| Dividend paid                       | (25)  | (37)   | (46)  | (46)  | (46)  |
| Interest paid                       | (22)  | (35)   | (32)  | (26)  | (23)  |
| Others                              | 12    | 2      | 0     | 0     | 0     |
| Cash flow from financing activities | 663   | (283)  | 411   | (309) | (305) |
| Net change in cash                  | 147   | (71)   | 283   | 455   | 833   |

Source: Company, Karvy Research

| Exhibit 23 Key Ratios     |      |      |       |       |       |
|---------------------------|------|------|-------|-------|-------|
| YE Mar (%)                | FY13 | FY14 | FY15E | FY16E | FY17E |
| EBITDA Margin (%)         | 18.5 | 20.3 | 20.7  | 22.1  | 23.2  |
| EBIT Margin (%)           | 15.7 | 17.3 | 17.8  | 19.6  | 21.8  |
| Net Profit Margin (%)     | 12.7 | 13.2 | 11.6  | 13.5  | 15.6  |
| Dividend Payout Ratio (%) | 3.5  | 2.7  | 2.7   | 2.6   | 2.6   |
| Net Debt/Equity           | 0.4  | 0.3  | 0.2   | 0.1   | 0.1   |
| RoE (%)                   | 15.5 | 20.6 | 15.1  | 17.5  | 23.0  |
| RoCE (%)                  | 13.2 | 16.6 | 12.9  | 15.6  | 21.5  |

Source: Company, Karvy Research

| Exhibit 24: Valuation Parameters |      |       |       |       |              |
|----------------------------------|------|-------|-------|-------|--------------|
| YE Mar                           | FY13 | FY14  | FY15E | FY16E | <b>FY17E</b> |
| EPS (Rs.)                        | 12.9 | 20.6  | 18.7  | 26.7  | 42.6         |
| DPS (Rs.)                        | 1.3  | 1.0   | 1.0   | 1.0   | 1.0          |
| BV (Rs.)                         | 89.5 | 110.5 | 141.1 | 165.2 | 204.6        |
| PE (x)*                          | 13.2 | 20.1  | 50.6  | 35.4  | 22.2         |
| P/BV (x)*                        | 1.9  | 3.7   | 6.7   | 5.7   | 4.6          |
| EV/EBITDA (x)*                   | 10.7 | 14.1  | 28.9  | 21.6  | 14.4         |
| EV/Sales (x)*                    | 2.0  | 2.9   | 6.0   | 4.8   | 3.3          |

Source: Company, Karvy Research; \*Represents multiples for FY13 & FY14 are based on historic market price





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