



11<sup>th</sup> May, 2016

**To Department of Corporate Services,** Bombay Stock Exchange Limited, Mumbai, Mumbai – 400 001

SCRIPE CODE NO. 530843

Dear Sir / Madam,

Attached herewith Investor Presentation for quater and year ended on

31st March 2016 giving details on the Company.

Kindly take the above on records

Thanking You, Yours truly, For Cupid Limited ng

Omprakash Garg Chairman & Managing Director

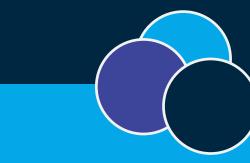




# **Cupid Limited**

# Q4FY16 | Investor Presentation

www.cupidltd.in | BSE: 530843 | ISIN: INE509F01011 | SECTOR: PERSONAL GOODS | CIN L25193MH1993PLC070846







Except for the historical information contained herein, statements in this presentation and the subsequent discussions, which include words or phrases such as "will", "aim", "will likely result", "would", "believe", "may", "expect", "will continue", "anticipate", "estimate", "intend", "plan", "contemplate", seek to", "future", "objective", "goal", "likely", "project", "should", "potential", "will pursue", and similar expressions of such expressions may constitute "forward-looking statements". These forward looking statements involve a number of risks, uncertainties and other factors that could cause actual results to differ materially from those suggested by the forward-looking statements. These risks and uncertainties include, but are not limited to our ability to successfully implement our strategy, our growth and expansion plans, obtain regulatory approvals, our provisioning policies, technological changes, investment and business income, cash flow projections, our exposure to market risks as well as other risks. The Company does not undertake any obligation to update forward-looking statements to reflect events or circumstances after the date thereof.









# Who are we today?



India's Leading manufacturer of male and female condoms	18+ years of Industry experience	1st Indian company to get WHO/UNFP prequalification*	Debt Free balance Sheet
Capacity of <b>~350</b> mn male(325mn) & female(25mn) condoms	Presence in <b>26+</b> countries	Employs 100+ people with average experience of 10 years	Low Equity Base
In-house research and development centre	<b>~75%</b> revenues from Direct exports	Robust expansion plans and strong order book	Long Term agreements with WHO/UNFPA

\* For Female Condoms

### **The Cupid Journey**





1995

Listed on

BSE



1993 Company Incorporation

Commercial production of Male condoms and first export



order

Name changed to **Cupid Limited** 



2006

Expanded Capacity from 160 mn to 320 mn per annum

2005

Received

order

worth Rs.

43 million

from Govt

of India

2002

Received

first order

from

Ministry

of Health

& Family

Welfare,

Govt of

India

Imported machinery from Germany for Technology Update

> Further expanded capacity to 400mn in 2007



2010

Cupid's

female

Africa.

Pregualification for female condoms by

2012

UNFPA / WHO.

condom" Developed a ("CFC-1") unique shaped successful in specialty male getting first condom confirmed enhancing export order pleasure for both from South partners.



2015

Starts production of new product water based lubricant jelly

**Received order** worth \$16.3 mn(INR 1032.2 mn equivalent) for female condoms from National department of Health(NDOH), South Africa.

Foray into high value international markets

# **Board of Directors**





#### **Om Parkash Garg, Chairman and Managing Director**

A post graduate in science with close to 50 years of experience in healthcare products and business related to metals

#### Jandhyala Lakshminarya Sarma, Independent Director

A Ph.D. in Finance and law graduate with 30+ years of experience in investment banking, corporate finance, fund raising and business activities. Has also worked in US as financial economist in Government and professor of Finance in Cleverland, Ohio





#### **Pradeep Jain, Independent Director**

A law graduate with experience in corporate law, statutory compliance, governance, corporate restructuring, legal and corporate affairs

Veena Garg, Woman Director

She has close to 20 years of experience in management, administration and corporate communication





### **Key Management Team**



#### **Durgesh Dayanand Garg, Chief Operating Officer**

He has over 2 decades experience in the condom and allied industry and he has been working with Cupid limited since 1996. Mr. Garg is responsible for operational activities

#### Mr. Viswanathan V. Naidu, Chief Technical Officer

Working with Cupid for the last 8 years and he has been instrumental in handling research activities in the Company. Mr. Naidu has 28+ years experience in medical devices industry including condoms, first aid kits and was also involved in the development of World's first Latex female condom





#### Narendra Madhurkar Joshi, Chief Financial Officer

He has been associated with us since 2008. He has an experience of ~20 years in financial management, cost accounting, management information systems, taxation and audit.

#### Saurabh Karmase, Company Secretary

A post graduate in business administration and a qualified company secretary. Saurabh takes care of Company's statutory compliances, corporate affairs, legal matters and investor relations



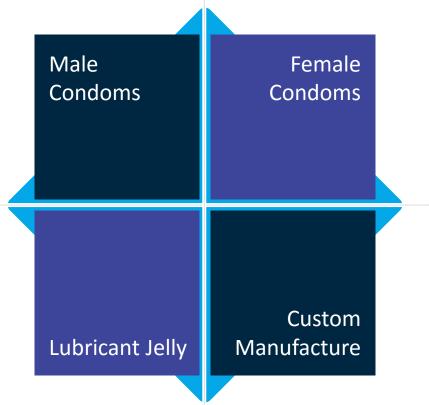


### **Products and Business**

Capacity: 325 million/annum

Variants:

- Plain Condoms
- Dotted Condoms
- Ribbed Condoms
- Multi-textured Condoms
- Extra Large Condoms
- Specialty Condoms
- Ultra-Thin Condoms.
- Water based Lubricant jelly is to be used with condoms to enhance pleasure experience.
- Started in 2015 owing to demand from existing customers
- Received approval from FDA in India
- Capacity of 75mn sachets /annum





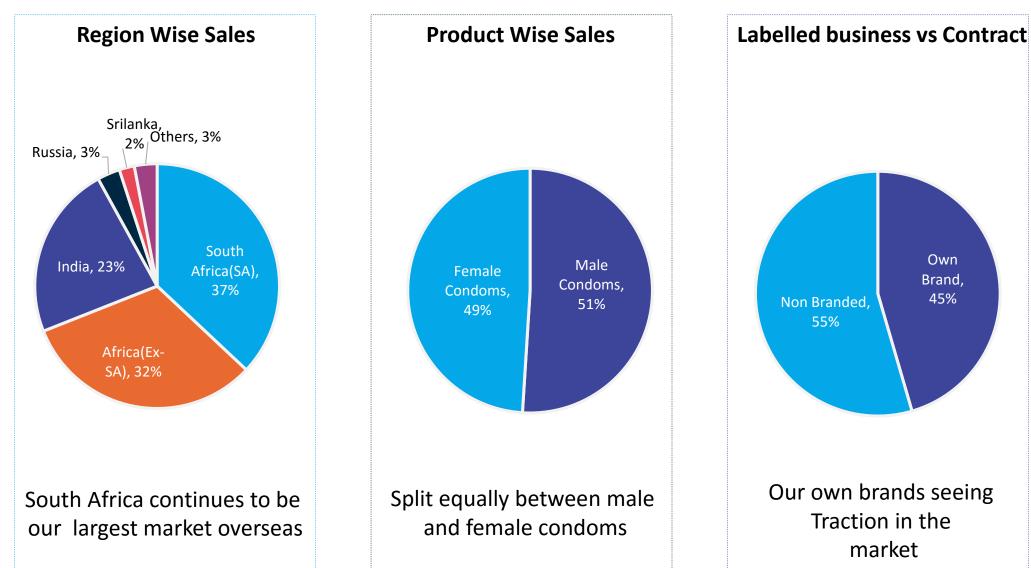
- Capacity: 25 million/annum
- Made up of Latex
- 100% Indian made and costs considerably lesser than the imported & packed foreign product.
- Helps to prevent unwanted pregnancy, and considered to be best dual purpose contraception device

Custom Orders includes:

- Various Condom types and shapes
- Foil packaging
- Wallet and display packaging



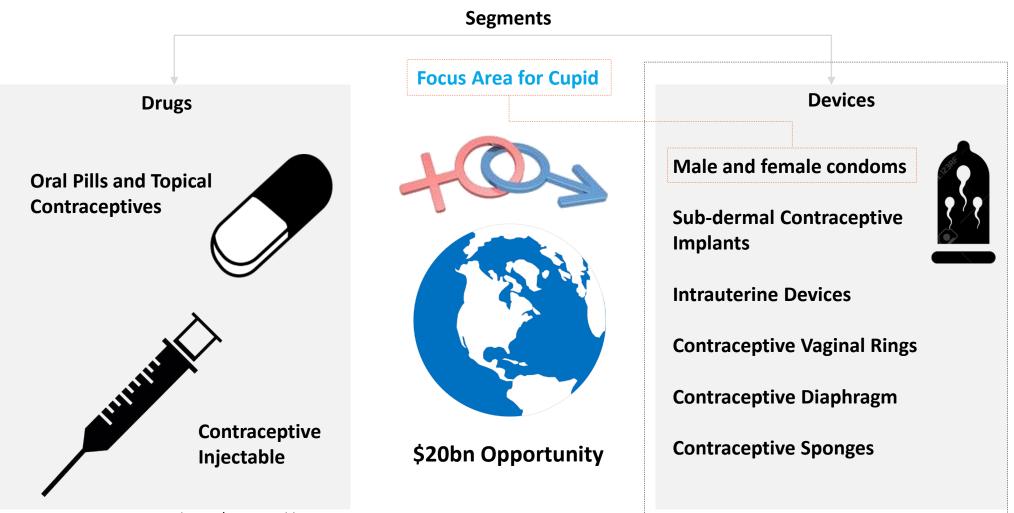








### The global Contraceptives Market is expected to reach ~\$20bn by 2020



Source: Company estimates and WHO/UNFPA publications



### **Drivers to Industry Growth**



• An estimated 225mn women who want to avoid a pregnancy are not using Need for Contraception an effective contraceptive method • The importance of contraceptives is often overlooked as a priority on the development agenda. Health Consequences • Each year, 19mn to 20mn women risk their lives to undergo unsafe abortions, conducted in unsanitary conditions. HIV • ~1.5mn women out of the 125mn pregnant women are living with HIV. • High growth potential in under penetrated Indian markets Demographic scenario • Increasing awareness on Health and related issues

Source: WHO/UNFPA publications









### **Infrastructure and Quality**



- World Class manufacturing facility with conformity with global standards and best quality practices
- Housed with Richter-Hi Tech German dipping technology and online electronic testing. So every unit produced is electronically tested before dispatch
- Established operating procedures and defined processes to ensure zero defect quality
- Installed capacity to produce over 325 million male condoms and close to 25 million female condoms
- Facility has potential to scale up further





- In-house research and development centre to service own demand and external customers
- Ability to design, prototype and manufacture new and unique condoms
- Approved by Government of India(DSIR)
- Equipment type include dipping, testing and sealing of latex based Products
- Vision to setup India's first microbiology lab in the Condoms space





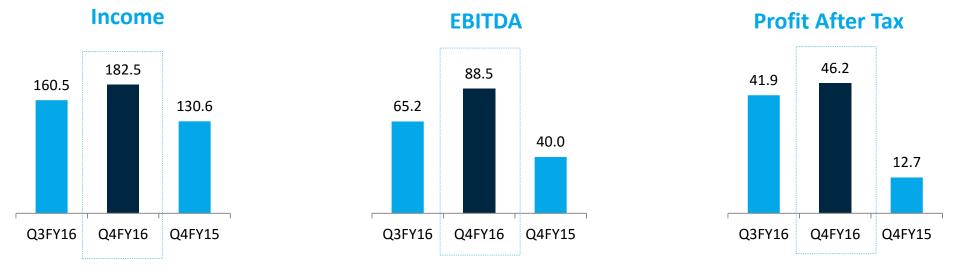






# **Quarterly Highlights(Q4FY16)**





- Total Operating income was Rs.182.47 mn for Q4FY16 as compared to Rs.130.55 mn in the corresponding period of the previous year reflecting an increase of 40%
- EBITDA stood at Rs.88.45 mn as compared to Rs.40.03 mn during the corresponding period of previous year, an increase of 121%
- EBITDA Margin at 48.5% for Q4FY16 as against 30.7% in Q4FY15
- Net profit stood at Rs.46.15 mn for Q4FY16 as compared to Rs.12.74 mn in the corresponding period of the previous year, an increase of 262%
- Basic EPS stood at **Rs. 4.15** as against **Rs.1.15** in the corresponding quarter of last fiscal



### **Business Highlights of FY16**

- R Holy The World New
- Out of INR 611mn of sales revenue, the male condoms contributed close to 51% while the remaining sales came from our female condoms category. The Female Condom business of our company had a robust 25% share in the Ex-South African territory as compared to 8% in the previous fiscal
- The increase in sales was largely on account of sales in new territories as well as uptick in the revenue from our contract manufacturing business. The contract manufacturing sales contributed close to 20% in the overall revenues.
- Signed a non-exclusive long term agreement with United Nations Population Fund(UNFPA) for supplying female condoms over the next 3 years. In addition, the company also received order worth USD16.3 mn (INR ~1032.2 mn equivalent) for female condoms from National department of Health(NDOH), South Africa. The execution from this agreement is already underway and will complete through fiscal 2018-19.
- On the operational side, the company successfully upgraded its testing and sealing facility as to improve productivity and maintain standards of quality.
- Capacity utilization went up from 52% in the FY15 to 64% in this fiscal.
- Received approval from Maharashtra FDA to manufacture and market water based lubricants. The facility is ready to generate sales in the fiscal 2017.



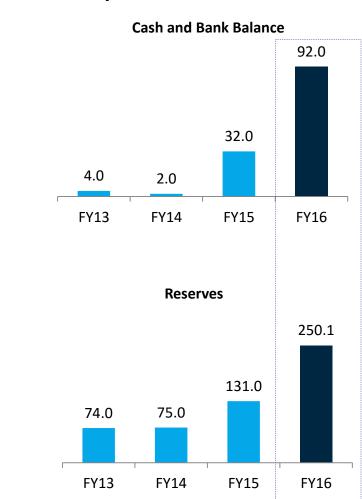


Figures in INR mn

#### FY13 FY16 FY14 FY15 Sales EBITDA Net Profit

**Financial Performance** 

#### Key Balance Sheet Items





Figures in INR mn

Particulars	FY12	FY13	FY14	FY15	FY16
Total Income	262.3	286.2	196.2	451.4	628.0
Income from Operations	259.8	284.0	195.3	444.4	611.5
Consumption of Raw Material	167.5	167.2	114.1	184.9	220.4
Change in Inventory and Finished Goods	(2.7)	6.2	(10.1)	9.0	(0.2)
Employee Benefit	19.2	23.1	22.7	31.6	39.2
Direct Expenses(Manufacturing +SGA)	48.7	56.6	47.5	90.7	98.9
Misl Costs		0.4	1.2	0.0	-
EBITDA (Inc other Income)	29.5	32.8	20.9	135.3	269.7
EBITDA Margin (Ex other Income)	11%	11%	11%	30%	43%
Depreciation	13.73	14.19	15.1	18.3	19.3
EBIT	15.8	18.6	5.8	117.0	250.4
EBIT Margin	6%	6%	3%	26%	40%
Interest & Finance Charges	8.6	4.9	4.7	2.6	2.1
PBT	7.2	13.7	1.1	114.4	248.3
Total Taxes	1.3	5.1	0.6	37.3	89.0
Net Profit For The Period	5.9	8.6	0.5	77.1	159.3
Net Profit Margin	2%	3%	0%	17%	25%
EPS (Basic)	0.6	0.8	0.1	6.9	14.3





### **Equity and Liabilities**

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Particulars	FY12	FY13	FY14	FY15	FY16
Share Capital	97.1	111.2	111.2	111.2	111.2
Net Worth	162.9	185.6	186.1	242.0	361.3
Share Application money pending allotment	3.5		-	-	-
Non Current Liabilities	12.6	13.2	13.8	21.5	19.5
Long Term Borrowings	4.6				
Current Liabilities	83.7	47.7	65.3	85.4	125.0
Short-term Borrowings	23.3	20.8	32.5	21.9	8.8
Trade Payables	24.1	15.3	23.0	18.7	15.3
Total Equity and Liabilities	262.8	246.4	265.1	348.9	505.8
Assets					
Particulars	FY12	FY13	FY14	FY15	FY16
Particulars Fixed Assets	<b>FY12</b> 168.4	FY13 172.0	<b>FY14</b> 162.8	FY15 156.1	FY16 155.5
Fixed Assets	168.4	172.0	162.8	156.1	155.5
Fixed Assets Non Current Investments	168.4 4.7	172.0 1.5	162.8 0.0	156.1 0.6	155.5 0.6
Fixed Assets Non Current Investments Other Non Current Asset	168.4 4.7 3.2	172.0 1.5 4.1	162.8 0.0 2.2	156.1 0.6 3.8	155.5 0.6 2.3
Fixed Assets Non Current Investments Other Non Current Asset Current Assets	168.4 4.7 3.2 <b>86.5</b>	172.0 1.5 4.1 <b>68.8</b>	162.8 0.0 2.2 <b>100.2</b>	156.1 0.6 3.8 <b>188.3</b>	155.5 0.6 2.3 <b>347.3</b>
Fixed Assets Non Current Investments Other Non Current Asset <b>Current Assets</b> Inventories	168.4 4.7 3.2 <b>86.5</b> 39.5	172.0 1.5 4.1 <b>68.8</b> 29.7	162.8 0.0 2.2 <b>100.2</b> 47.1	156.1 0.6 3.8 <b>188.3</b> 34.7	155.5 0.6 2.3 <b>347.3</b> 34.2
Fixed Assets Non Current Investments Other Non Current Asset <b>Current Assets</b> Inventories Trade Receivables	168.4 4.7 3.2 <b>86.5</b> 39.5 27.0	172.0 1.5 4.1 <b>68.8</b> 29.7 12.8	162.8 0.0 2.2 <b>100.2</b> 47.1 31.7	156.1 0.6 3.8 <b>188.3</b> 34.7 81.8	155.5 0.6 2.3 <b>347.3</b> 34.2 132.7
Fixed Assets Non Current Investments Other Non Current Asset <b>Current Assets</b> Inventories Trade Receivables Cash and Cash Equivalents	168.4 4.7 3.2 <b>86.5</b> 39.5 27.0 2.4	172.0 1.5 4.1 <b>68.8</b> 29.7 12.8 3.9	162.8 0.0 2.2 <b>100.2</b> 47.1 31.7 3.2	156.1 0.6 3.8 <b>188.3</b> 34.7 81.8 32.0	155.5 0.6 2.3 <b>347.3</b> 34.2 132.7 91.9
Fixed Assets Non Current Investments Other Non Current Asset <b>Current Assets</b> Inventories Trade Receivables Cash and Cash Equivalents Short Term Loans & Advances	168.4 4.7 3.2 <b>86.5</b> 39.5 27.0 2.4 16.3	172.0 1.5 4.1 <b>68.8</b> 29.7 12.8 3.9 19.6	162.8 0.0 2.2 <b>100.2</b> 47.1 31.7 3.2 14.6	156.1 0.6 3.8 <b>188.3</b> 34.7 81.8 32.0 30.0	155.5 0.6 2.3 <b>347.3</b> 34.2 132.7 91.9 70.5









- Enter new geographies such as South America, Europe and CIS countries
- Geography Digital Future Strategy **Expansion** Efficiencies
- Initiate online selling on websites like Amazon & Flipkart
- Participate in social media through presence on Facebook, Twitter etc

 Backed by in-house research, the company is looking into efficiencies as to augment margins

- Add new value added products to the basket
- Expand capacity and add different types of female condoms
- Upgrade facility for male condom testing and sealing



### **Investment Rationale**

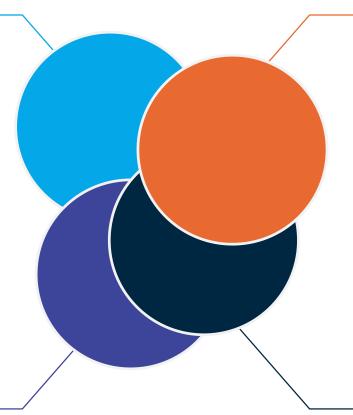


### **Strong Balance Sheet**

Debt free and low equity base, potential to grow by multiple folds

### **Business Model**

State of the art infrastructure with world class products and basket of new value added products



### Competitive Advantage

Low cost of production considering global peers

### Experience

Experienced management and production team









### **Corporate Information**



#### **Stock Profile**

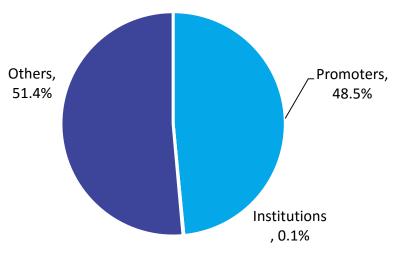
Listing	BSE(1994)
Issued Shares (mn)	11.1
Share Price(INR)^	~288(FV of INR 10/-)
Market Cap^(INR mn)	~3,201
52-week Range(INR)	507-67

#### **Corporate Information**

BSE / NSE Scrip Code	530843/(To be Listed)
ISIN	INE509F01011
CIN	L25193MH1993PLC070846
BLOOMBERG	CUPD-IN

^ as per BSE closing price of  $11^{th}$  May,2016

Shareholding Pattern(31<sup>st</sup> March 2016)



#### **Contact Details**

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