MOTILAL OSWAL

FINANCIAL SERVICES

Estimate change	$ \longleftrightarrow $
TP change	Ļ
Rating change	

Motilal Oswal values your support in the EXTEL POLL 2024 for India Research, Sales, Corporate Access and Trading team. We <u>request your ballot.</u>



Bloomberg	SOBHA IN
Equity Shares (m)	107
M.Cap.(INRb)/(USDb)	153.7 / 1.8
52-Week Range (INR)	2178 / 819
1, 6, 12 Rel. Per (%)	-5/-13/67
12M Avg Val (INR M)	698

Financials & Valuations (INR b)						
Y/E Mar	FY24	FY25E	FY26E			
Sales	31.0	42.0	50.3			
EBITDA	2.8	6.3	11.4			
EBITDA (%)	8.9	15.0	22.7			
PAT	0.5	3.4	7.1			
EPS (INR)	5.2	33.6	70.8			
EPS Gr. (%)	-52.1	549.7	110.5			
BV/Sh. (INR)	265.1	377.5	445.4			
Ratios						
Net D/E	0.5	(0.3)	(0.2)			
RoE (%)	2.0	10.7	17.2			
RoCE (%)	4.7	9.4	14.4			
Payout (%)	61.6	8.9	4.2			
Valuations						
P/E (x)	296	46	22			
P/BV (x)	6	4	3			
EV/EBITDA (x)	57	23	13			
Div Yield (%)	0.2	0.2	0.2			

Shareholding Pattern (%)

Sep-24	Jun-24	Sep-23
52.8	52.3	52.3
23.4	18.6	15.0
10.9	11.5	11.2
12.9	17.7	21.6
	52.8 23.4 10.9	52.8 52.3 23.4 18.6 10.9 11.5

18 November 2024 2QFY25 Results Update | Sector: Real Estate

Sobha

Buy

CMP: INR1,534 TP: INR2,213 (+44%) Landbank rationalization; pipeline provides healthy visibility

Best ever quarter for Kerala

- Sobha Ltd (SOBHA) reported bookings of INR11.8b (41% below estimate) in 2QFY25, down 32%/ 37% YoY/QoQ. The decline in performance was due to slower sales in recently launched projects. SOBHA has launched new projects with a total area of 0.5msf.
- Total volume for the quarter stood at 0.9msf, down 45%/21% YoY/QoQ.
 However, the realizations improved 24% YoY while declining 41% QoQ to INR12,675/sft as Gurgaon's contribution declined in 2QFY25.
- Kerala contributed 30% (the highest ever) to the quarterly sales value with INR3.4b, while Bangalore regained its top spot with 52% contribution for the quarter.
- In line with its strategy to accelerate the monetization of the existing pipeline, SOBHA has consistently scaled up its launches since 3QFY24, which led to a 9msf inventory at ongoing projects (vs 3.6msf in 2QFY24). The overall pipeline (incl. inventory) stood at 30msf in 2QFY25 (vs 28msf in 1QFY25), thus providing healthy growth visibility.
- Total collections were down 3% YoY to INR12b, which led to a 19% YoY decline in OCF to INR2b. The company increased spending on land to INR1.7b. The company utilized surplus cash flows along with rights issue cash to repay debt, which decreased to INR2.8b or 0.08x net D/E.
- P&L performance Revenue was up 26% YoY to INR9.4b (36% lower than our estimate), with 80% contribution from the real estate segment, which came in at INR7.8b. The company delivered 0.9msf in 2QFY25. EBITDA was up 8% YoY to INR0.8b, with a margin of 8.3% (vs 8.7% in 1QFY25). The margin in both residential and contractual segments remained subdued, which impacted the overall profitability. Adj. PAT stood at INR261m, up 75% YoY.
- For 1HFY25, the company reported INR15.7b revenue, which was a 5% decline and 37% of our FY25E. EBITDA came in at INR1.3b, which was a 6% decline YoY, while the margin stood at 8.5%. Adj. PAT came in at INR321m, up 19% YoY.

Highlights from the management commentary

Launches and guidance: SOBHA intends to launch one project in Bangalore (1.1msf), for which it has already received approval in 3QFY25, while Town Park (3.5msf) and another 0.7msf project awaits approval, which is expected in one to three months. In 2HFY25, the company expects to launch 5.5msf, taking the yearly launches to ~9msf across four projects in Bangalore and thereby retaining its pre-sales guidance of INR85b. Further, the company plans to launch 10msf in FY26.

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Investors are advised to refer through important disclosures made at the last page of the Research Report.

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- New markets: SOBHA entered Greater Noida with 3.6 acres of land through auction and has 0.7msf of development potential, which will allow the company to navigate the full project cycle from acquisition to launch and then delivery. The company is pursuing multiple opportunities in this area.
- SOBHA now intends to foray into Mumbai using a calibrated approach. Unlike other cities, Mumbai offers a range of opportunities across segments, and the management intends to build a strong presence in the city over the long term.
- Margins: Sales generated since FY23 have a project-level EBITDA of 30%+ and will be reflected in P&L as these projects get delivered. Lower-margin projects along with front loading of overheads on new projects are adversely impacting current profitability. The P&L will gradually improve from FY26 onwards.

Valuation and view

- SOBHA continues to provide strong growth visibility by unlocking its vast land reserves. Additionally, the ongoing fund raise and strong cash flows will enable the company to focus on new land acquisitions, which will further enhance its growth pipeline.
- We incorporate the updated launch pipeline and new projects acquired during the year. The ongoing and upcoming projects are likely to generate INR150b of gross cash flows and value the same at INR95b.
- SOBHA's ~190msf of balance land reserve is valued at INR90b, assuming 25-75 years of monetization. The company trades at 8.5x FY25E EV/EBITDA (based on FY25E pre-sales), which is at a 15-30% discount to its comparable peers (PEPL, GPL, MLDL, and Sunteck).
- We reiterate our BUY rating on the stock with an unchanged TP of INR2,213, indicating a 44% upside potential.

Y/E March		FY	24			FY	25E		FY24	FY25E	FY25E	Var (%)
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	_		2Q	
Net Sales	9,079	7,412	6,849	7,629	6,404	9,336	10,918	15,334	30,969	41,991	10,078	-7%
YoY Change (%)	60.8	11.1	-21.1	-36.9	-29.5	25.9	59.4	101.0			36.0	
Total Expenditure	8,425	6,658	6,108	7,008	5,845	8,565	9,280	12,003	28,199	35,693	8,827	
EBITDA	654	754	741	621	559	771	1,638	3,331	2,770	6,299	1,251	-38%
Margins (%)	7.2	10.2	10.8	8.1	8.7	8.3	15.0	21.7	8.9	15.0	12.4	-416bps
Depreciation	183	193	201	205	204	232	225	205	782	867	208	
Interest	611	639	614	590	539	494	469	440	2,455	1,942	512	
Other Income	313	324	288	284	295	317	331	697	1,209	1,640	373	
PBT before EO expense	173	247	214	109	111	362	1,275	3,382	742	5,130	904	-60%
Extra-Ord expense	0	0	0	0	0	0	0	0	0	0	0	
PBT	173	247	214	109	111	362	1,275	3,382	742	5,130	904	-60%
Тах	52	97	63	39	50	101	431	1,153	251	1,736	306	
Rate (%)	30.2	39.4	29.4	35.5	45.4	28.0	33.8	34.1	33.8	33.8	33.8	
Minority Interest & Profit/Loss of Asso. Cos	. 0	0	0	0	0	0	0	0	0	0	0	
Reported PAT	121	149	151	70	61	261	843	2,230	491	3,395	598	-56%
Adj PAT	121	149	151	70	61	261	843	2,230	491	3,395	598	
YoY Change (%)	168.3	-22.2	-52.6	-85.5	-49.8	74.6	459.3	3,071.1	-52.9	591.1	300.1	
Margins (%)	1.3	2.0	2.2	0.9	0.9	2.8	7.7	14.5	1.6	8.1	5.9	
Key metrics												
Sale Volume (msf)	1.4	1.7	1.7	1.3	1.2	0.9	2.0	3.0	5.5	7.1	1.8	-48%
Sale Value (INRb)	14.6	17.2	19.5	15.0	18.7	11.8	22.0	32.7	66.4	85.2	20.0	-41%
Collections (INRb)	11.5	12.6	12.9	13.3	13.9	12.2	17.0	23.3	50.3	66.4	16.0	
Realization (INR/sft)	10,537	10,224	11,735	11,230	15,879	12,673	11,000	10,816	12,128	11,948	11111	14%

Quarterly Performance

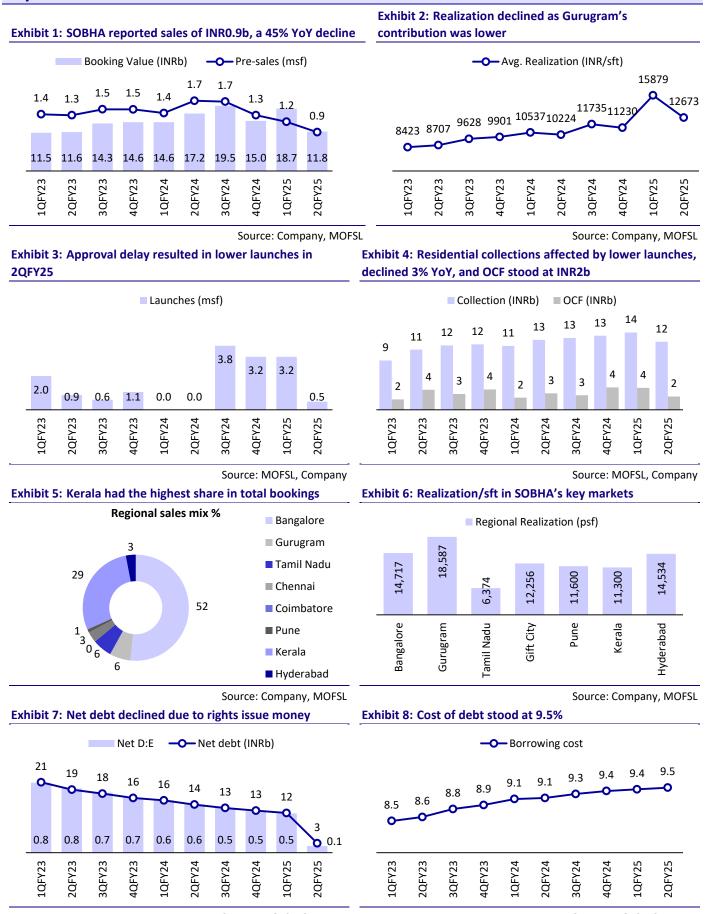
Source: MOFSL, Company



Key highlights from the management commentary

- SOBHA has a robust pipeline of 19.29msf across 18 residential projects in eight cities and a commercial pipeline of 1.19msf across four projects spread in all cities, scheduled for launch in the next six to eight quarters.
- In 2HFY25, the company expects to launch 5.5msf, taking the yearly launches to ~9msf across four projects in Bangalore. It also plans to launch 10msf in FY26.
- The company's immediate launches for 2HFY25 include a mix of 1/2/3/4bhk. Hence, the pace of sales is expected to improve in the coming quarters.
- The management has retained its pre-sales guidance of INR85b for FY25 and the company expects to launch all its intended projects provided approvals are received on time.
- Rights issue will be utilized toward the repayment of certain borrowings, project-related expenses, the payment per page, and strategic land acquisition.
- The company has spent INR3.27b in land outflow for H1FY25 compared to INR1.1b in H1FY24, which is aligned with its growth and expansion plan.
- Due to rights issue, the company's net debt reduced to INR2.8b and net D/E stood at 0.08x, while the borrowing cost remained steady at 9.45%.
- SOBHA intends to launch one project in Bangalore (1.1msf), for which it has already received approval in 3QFY25, while the Town Park (3.5msf) and another 0.7msf project awaits approval, which is expected in one to three months.
- SOBHA has entered Greater Noida with a small parcel, which will allow it to understand the full project cycle from acquisition to launch and then delivery. The company is pursuing multiple opportunities in this area.
- For Gurgaon, the company has three projects in the pipeline, which will be brought to the market in FY26.
- Except 20.8msf, the company has 26.3msf of demarked projects, on which it will start the approval process, and 1,878 acres of land bank.
- From the 1,878 acres of the land bank, 180 acres of land in Hosur is well-suited for plotted development.
- Moreover, the company plans to use ~100 acres from the land bank to ramp up its manufacturing business as well as some part for plotted development.
- In the contract and manufacturing business, civil and glazing witnessed a contraction in margins while others, such as electric, plumbing, interior, and concrete, experienced an expansion. The margins for the contract & manufacturing business are expected to expand from FY26.
- In the long run, the company intends to achieve +20% margin at operating level while for the residential business, it intends to achieve 22-25%.
- The management opines that demand is getting steady instead of continuously increasing.
- The company is comfortable keeping gross debt levels to INR15b, while net debt is lower due to rights issue and will move up as the company deploys it in the next two years.

Key exhibits

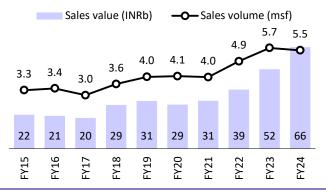


Source: MOFSL, Company

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Story in charts

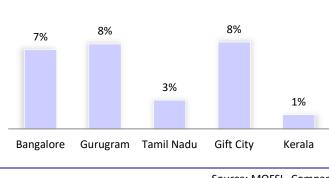
Exhibit 1: Sales have improved sharply over the last three years



Source: Company, MOFSL

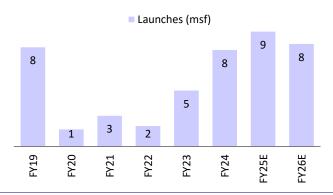
Exhibit 3: Healthy price growth witnessed across markets

Price CAGR over FY19-FY24



Source: MOFSL, Company

Exhibit 5: Expect SOBHA to release 8-10msf annually over the next two to three years



Source: Company, MOFSL

Exhibit 2: SOBHA has witnessed a gradual increase in new launches since FY20

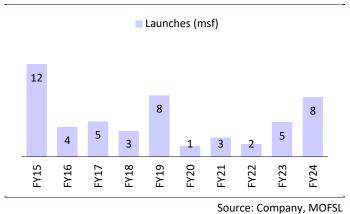
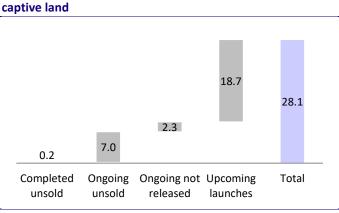
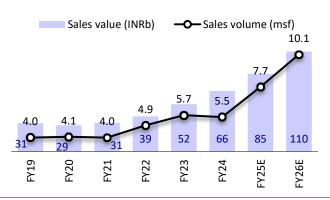


Exhibit 4: SOBHA has a pipeline of 28msf (incl. 7msf of inventory) and is working on an additional 20msf from its



Source: MOFSL, Company

Exhibit 6: Pre-sales can increase to over INR100b by FY26



Source: Company, MOFSL

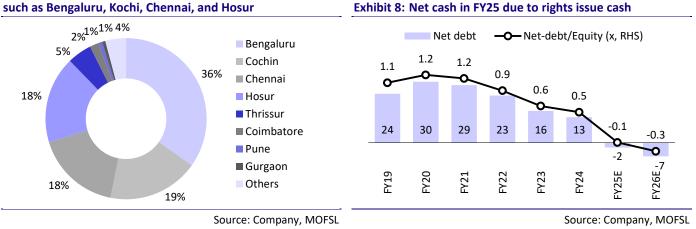


Exhibit 7: SOBHA owns large land parcels in key markets such as Bengaluru, Kochi, Chennai, and Hosur



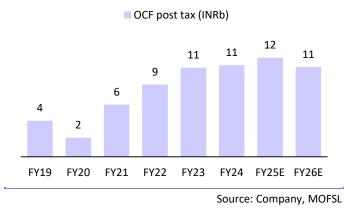
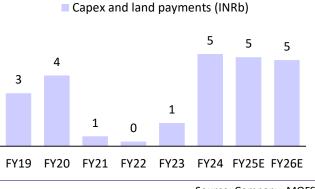


Exhibit 11: Our earnings revisions

	0	ld	Ne	w	Change	
(INR b)	FY25E	FY26E	FY25E	FY26E	FY25E	FY26E
Revenue	42	50	42	50	0%	0%
EBITDA	6	11	6	11	0%	0%
Adj. PAT	3	7	3	7	0%	0%
Pre-sales	85	110	85	110	0%	0%
Collections	66	76	66	76	0%	0%

Source: MOFSL, Company

Exhibit 10: Spending on lands may increase to INR3-4b/year



Source: Company, MOFSL

Sobha

- We value SOBHA based on our SoTP approach, wherein:
- its ongoing inventory and the upcoming pipeline are valued using NAV, with expected cash flow discounted over the next four to six years at a WACC of 11.2%.
- cash flow potential of its 190msf land bank is discounted at a WACC of 11.2% over 20-75 years, assuming marginal expansion in existing sales velocity across markets that the company is exposed to.
- operational commercial projects are valued at an 8.5% cap rate on FY24E
 EBITDA and ongoing projects on a DCF basis.
- SOBHA's contractual business is valued at an EV/EBITDA of 10x on FY24E EBITDA.

Based on the above approach, we arrive at a GAV of INR221b. Adding net cash of INR2b for FY25E, we derive a NAV of INR223b, or INR2,213/share, indicating a potential upside of 44%.

Exhibit 12: Our SoTP-based approach denotes 44% upside for SOBHA based on CMP; reiterate BUY

NAV summary	Description	INR b	Per share	As a percentage of NAV (%)
Ongoing projects	 INR80b of net cash surplus, excluding overheads discounted at a WACC of 11.2% over the next four years 	47	465	21
Upcoming projects	Around 20msf of unreleased, ongoing, and upcoming pipeline discounted over five years at a WACC of 11.2%	49	488	22
Value of ongoing and upcoming p	rojects		96	952
Commercial properties	 Operational assets valued at a cap rate of 8% and ongoing projects through DCF 	9	88	4
Land bank (net of cost payable)	 Cash flow potential from 195msf land bank discounted at WACC of 11.3% over 25-75 years, depending on the size of the land parcel 	101	1,000	45
Contractual and manufacturing	 FY26E EBITDA at an EV/EBITDA of 5x 	15	149	7
Gross asset value		221	2,190	99
Net debt	 FY25E net debt 	2	23	1
Net asset value		223	2,213	100
Shares outstanding		100.9		
Target Price		2,213		
СМР		1,532		
Upside		44%		

Source: MOFSL

Financials and Valuation

Consolidated Profit & Loss

Y/E March	FY21	FY22	FY23	FY24	FY25E	FY26E	FY27E
Total Income from Operations	21,098	25,613	33,101	30,969	41,991	50,333	58,105
Change (%)	-43.8	21.4	29.2	-6.4	35.6	19.9	15.4
Project Cost & Subcontractor Charges	9,281	14,129	21,022	19,048	26,035	27,683	31,958
Employees Cost	1,771	2,512	2,945	3,526	3,359	3,695	4,065
Other Expenses	3,294	3,644	5,440	5,625	6,299	7,550	8,716
Total Expenditure	14,346	20,285	29,407	28,199	35,693	38,929	44,739
% of Sales	68.0	79.2	88.8	91.1	85.0	77.3	77.0
EBITDA	6,752	5,328	3,694	2,770	6,299	11,405	13,367
Margin (%)	32.0	20.8	11.2	8.9	15.0	22.7	23.0
Depreciation	794	719	678	782	867	899	931
EBIT	5,958	4,609	3,016	1,988	5,432	10,506	12,436
Int. and Finance Charges	6,012	3,083	2,490	2,455	1,942	1,674	1,407
Other Income	807	840	923	1,209	1,640	1,966	2,269
PBT bef. EO Exp.	752	2,366	1,449	742	5,130	10,797	13,298
EO Items	0	0	0	0	0	0	0
PBT after EO Exp.	752	2,366	1,449	742	5,130	10,797	13,298
Total Tax	129	634	407	251	1,736	3,653	4,499
Tax Rate (%)	17.2	26.8	28.1	33.8	33.8	33.8	33.8
Minority Interest	0	0	0	0	0	0	0
Reported PAT	623	1,732	1,042	491	3,395	7,144	8,799
Adjusted PAT	623	1,732	1,042	491	3,395	7,144	8,799
Change (%)	-77.9	177.8	-39.8	-52.9	591.2	110.5	23.2
Margin (%)	3.0	6.8	3.1	1.6	8.1	14.2	15.1

Consolidated Balance Sheet

FY21	FY22	FY23	FY24	FY25E	FY26E	FY27E
949	949	948	948	1,009	1,009	1,009
23,329	24,157	23,998	24,192	37,085	43,927	52,424
24,277	25,106	24,947	25,141	38,094	44,936	53,433
0	0	0	0	0	0	0
30,031	24,630	20,268	19,397	16,897	14,397	11,897
342	151	126	149	-26	-3,248	-626
54,650	49,887	45,341	44,687	54,965	56,085	64,704
11,892	12,384	12,488	14,961	15,447	16,086	16,585
3,558	4,277	4,955	5,737	6,604	7,502	8,433
8,334	8,107	7,533	9,224	8,843	8,584	8,151
0	0	172	172	172	172	172
701	65	86	122	413	392	263
1,143	1,149	1,149	1,149	1,149	1,149	1,149
1,01,924	1,04,779	1,15,721	1,26,298	1,41,808	1,44,656	1,55,784
71,246	74,271	87,610	93,764	91,921	90,656	1,04,186
2,361	4,069	2,375	2,039	2,876	2,758	3,184
2,041	1,783	4,514	6,733	28,115	23,559	16,457
26,275	24,656	21,222	23,762	18,896	27,683	31,958
57,452	64,214	80,542	92,277	97,420	98,868	1,00,816
7,318	6,753	5,987	6,165	10,757	11,732	13,483
49,844	57,131	74,123	85,643	86,028	86,374	86,454
290	330	432	469	635	762	879
44,473	40,565	36,574	34,021	44,389	45,788	54,968
0	0	0	0	0	0	0
54,650	49,886	45,513	44,687	54,965	56,085	64,704
	949 23,329 24,277 0 30,031 342 54,650 11,892 3,558 8,334 0 701 1,143 1,01,924 71,246 2,361 2,041 26,275 57,452 7,318 49,844 290 44,473 0	949 949 23,329 24,157 24,277 25,106 0 0 30,031 24,630 342 151 54,650 49,887 11,892 12,384 3,558 4,277 8,334 8,107 0 0 701 65 1,143 1,149 1,01,924 1,04,779 71,246 74,271 2,361 4,069 2,041 1,783 26,275 24,656 57,452 64,214 7,318 6,753 49,844 57,131 290 330 44,473 40,565 0 0	949 949 948 23,329 24,157 23,998 24,277 25,106 24,947 0 0 0 30,031 24,630 20,268 342 151 126 54,650 49,887 45,341 11,892 12,384 12,488 3,558 4,277 4,955 8,334 8,107 7,533 0 0 172 701 65 86 1,143 1,149 1,149 1,01,924 1,04,779 1,15,721 71,246 74,271 87,610 2,361 4,069 2,375 2,041 1,783 4,514 26,275 24,656 21,222 57,452 64,214 80,542 7,318 6,753 5,987 49,844 57,131 74,123 290 330 432 44,473 40,565 36,574 0	94994994894823,32924,15723,99824,19224,27725,10624,94725,141000030,03124,63020,26819,39734215112614954,65049,88745,34144,68711,89212,38412,48814,9613,5584,2774,9555,7378,3348,1077,5339,2240017217270165861221,1431,1491,1491,1491,01,9241,04,7791,15,7211,26,29871,24674,27187,61093,7642,3614,0692,3752,0392,0411,7834,5146,73326,27524,65621,22223,76257,45264,21480,54292,2777,3186,7535,9876,16549,84457,13174,12385,64329033043246944,47340,56536,57434,02100000	9499499489489481,00923,32924,15723,99824,19237,08524,27725,10624,94725,14138,0940000030,03124,63020,26819,39716,897342151126149-2654,65049,88745,34144,68754,96511,89212,38412,48814,96115,4473,5584,2774,9555,7376,6048,3348,1077,5339,2248,8430017217217270165861224131,1431,1491,1491,1491,01,9241,04,7791,15,7211,26,2981,41,80871,24674,27187,61093,76491,9212,3614,0692,3752,0392,8762,0411,7834,5146,73328,11526,27524,65621,22223,76218,89657,45264,21480,54292,27797,4207,3186,7535,9876,16510,75749,84457,13174,12385,64386,02829033043246963544,47340,56536,57434,02144,389000000	9499499489489481,0091,00923,32924,15723,99824,19237,08543,92724,27725,10624,94725,14138,09444,936000000030,03124,63020,26819,39716,89714,397342151126149-26-3,24854,65049,88745,34144,68754,96556,08511,89212,38412,48814,96115,44716,0863,5584,2774,9555,7376,6047,5028,3348,1077,5339,2248,8438,5840017217217217270165861224133921,1431,1491,1491,1491,1491,01,9241,04,7791,15,7211,26,2981,41,8081,44,65671,24674,27187,61093,76491,92190,6562,3614,0692,3752,0392,8762,7582,0411,7834,5146,73328,11523,55926,27524,65621,22223,76218,89627,68357,45264,21480,54292,27797,42098,8687,3186,7535,9876,16510,75711,73249,84457,13174,12385,64386,02886,374290330432469635762<

Financials and valuations

Ratios							
Y/E March	FY21	FY22	FY23	FY24	FY25E	FY26E	FY27E
Basic (INR)							
EPS	6.5	18.0	10.8	5.2	33.6	70.8	87.2
Cash EPS	14.7	25.4	17.9	13.4	42.2	79.7	96.4
BV/Share	252.1	260.7	259.0	265.1	377.5	445.4	529.6
DPS	7.0	3.5	3.2	3.2	3.0	3.0	3.0
Payout (%)	106.5	19.2	29.0	61.6	8.9	4.2	3.4
Valuation (x)							
P/E	236.7	85.2	141.6	295.9	45.5	21.6	17.6
Cash P/E	104.1	60.2	85.8	114.1	36.3	19.2	15.9
P/BV	6.1	5.9	5.9	5.8	4.1	3.4	2.9
EV/Sales	8.2	6.6	4.9	5.1	3.4	2.9	2.6
EV/EBITDA	25.7	31.6	43.6	57.0	22.8	12.8	11.2
Dividend Yield (%)	0.5	0.2	0.2	0.2	0.2	0.2	0.2
FCF per share	60.3	99.7	108.3	55.2	141.1	-23.7	-51.9
Return Ratios (%)							
RoE	2.6	7.0	4.2	2.0	10.7	17.2	17.9
RoCE	10.2	7.7	6.0	4.7	9.4	14.4	15.6
RoIC	9.4	6.9	5.0	3.4	11.6	24.7	21.1
Working Capital Ratios							
Fixed Asset Turnover (x)	1.8	2.1	2.7	2.1	2.7	3.1	3.5
Asset Turnover (x)	0.4	0.5	0.7	0.7	0.8	0.9	0.9
Inventory (Days)	1,233	1,058	966	1,105	799	657	654
Debtor (Days)	41	58	26	24	25	20	20
Creditor (Days)	127	96	66	73	94	85	85
Leverage Ratio (x)							
Current Ratio	1.8	1.6	1.4	1.4	1.5	1.5	1.5
Interest Cover Ratio	1.0	1.5	1.2	0.8	2.8	6.3	8.8
Net Debt/Equity	1.2	0.9	0.6	0.5	-0.3	-0.2	-0.1
Consolidated Cash flow							
Y/E March	FY21	FY22	FY23	FY24	FY25E	FY26E	FY27E
OP/(Loss) before Tax	752	2,366	1,449	742	5,130	10,797	13,298
Depreciation	652	719	678	742	867	899	931
Interest & Finance Charges	6,012	7,497	2,490	2,455	1,942	1,674	1,407
Direct Taxes Paid	-266	-515	-679	-772	-1,911	-6,876	-1,876
(Inc)/Dec in WC	-789	-409	7,635	3,980	10,630	-6,303	-16,362
CF from Operations	6,361	9,658	11,573	7,188	16,658	192	-2,602
Others	-231	-661	-71	-713	-1,640	-1,966	-2,269
CF from Operating incl EO	6,130	8,997	11,502	6,474	15,018	-1,774	-4,871
(Inc)/Dec in FA	-414	461	-1,234	-1,237	-777	-618	-370
Free Cash Flow	5,716	9,458	10,268	5,238	14,242	-2,392	-5,241
(Pur)/Sale of Investments	0	-6	-1,327	-3,875	0	0	0
Others	82	-85	192	363	1,640	1,966	2,269
CF from Investments	-332	370	-2,369	-4,749	863	1,300	1,899
Issue of Shares	0	0	0	0	9,897	0	0
Inc/(Dec) in Debt	-756	-5,595	-5,198	-974	-2,500	-2,500	-2,500
Interest Paid	-3,391	-2,916	-2,247	-2,123	-1,593	-1,328	-1,328
Dividend Paid	-664	-332	-303	-285	-303	-303	-303
Others	-23	0	0	0	0	0	0
CF from Fin. Activity	-4,834	-8,843	-7,748	-3,382	5,501	-4,130	-4,130
Inc/Dec of Cash	964	524	1,385	-1,657	21,383	-4,557	-7,102
Opening Balance	1,078	2,042	3,111	8,390	6,733	28,115	23,559
Closing Balance	2,042	2,042	4,496	6,733	28,115	23,559	16,457
eresting paramete	2,072	2,500	-,	0,700	20,113	20,000	10,737

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