# **Sudarshan Chemical**

# Improving global asset footprint

Sudarshan Chemical Industries Limited (SCIL) has entered into a definitive agreement whereby its wholly owned subsidiary (WOS), Sudarshan Europe BV, shall acquire the global pigment business operations of the Heubach Group of Germany. Having a global scale is essential for success in the pigment business. It ensures sustainable growth, cheaper feedstock and, more importantly, exposure to cutting-edge technologies. We believe that the fit between Heubach and SCIL is perfect. The combination of cutting-edge technologies, a diverse product portfolio catering to a wide range of customer needs, and Heubach's expansive global production and service network uniquely position the company to serve a worldwide customer base in coatings, plastics, inks, and specialty applications. This comprehensive offering enables SCIL to deliver industry-leading products and services with a global reach. In the last four years, global players shifted away from the pigment business which would be a tailwind for the Indian pigment manufacturer. We upgrade the stock to ADD from REDUCE with a TP of INR1,161/sh.

#### The acquisition will consolidate SCIL's position

Heubach is the second largest pigment manufacturer with a product basket consisting of organic pigments, inorganic pigments, dyes, dispersions and anticorrosion pigments. Post-acquisition, SCIL will have a comprehensive pigment portfolio of high-quality products and a strong presence in major markets including Europe and the Americas. It will enhance SCIL's product portfolio, giving it deeper access to customers and a diversified asset footprint across 17 sites globally. SCIL is enhancing its product portfolio through this acquisition. It is in a sweet spot to capitalise on this opportunity by offering products comparable to global players at a lower cost (Refer to Exhibit No.1).

#### Acquiring other than India assets at ~INR11.4bn

SCIL shall acquire assets of Heubach Global for a total consideration of Euro 127.5mn (~INR 11.8bn) and an infusion of Euro 100mn (~INR9.3bn) towards working capital, restructuring and meeting regulatory requirements (Exhibit No. 2). We estimate that the value of Heubach Global's stake in the Indian company Heubach Colorant is ~INR 6.3bn. Additionally, as per regulatory requirements, the company has to make an open offer to acquire a 26% stake in Heubatch Colorants India. At today's valuation, it will cost ~INR 3.3bn. We estimate that SCIL is acquiring infrastructure across continents, customer base, marketing rights, and technology of Heubach Global excluding Indian assets at ~INR11.4bn, which we believe is a reasonable value.

#### Financial summary (consolidated)

INR mn	1Q FY25	4Q FY24	QoQ (%)	1Q FY24	YoY (%)	FY22	FY23	FY24	FY25E	FY26E
Net Sales	6,336	7,642	(17.1)	6,081	4.2	22,008	23,017	25,388	28,613	98,929
EBITDA	806	1,191	(32.3)	699	15.3	2,748	2,106	3,164	4,082	10,183
APAT	294	580	(49.3)	211	39.7	1,300	448	2,716	1,906	5,761
AEPS (INR)	4.3	8.4	(49.3)	3.0	39.7	18.8	6.5	39.2	27.5	83.2
P/E (x)						57.3	166.4	27.4	39.1	12.9
EV/EBITDA(x)						30.0	39.1	24.8	18.9	9.6
RoE (%)						16.5	5.4	27.5	15.8	40.1

Source: Company, HSIE Research



# ADD CMP (as on 15 Oct 2024) INR 1,076 **Target Price** INR 1,161 25,057

KEY CHANGES	OLD	NEW
Rating	REDUCE	ADD
Price Target	INR 765	INR 1,161
EPS %	FY25E	FY26E
EI 3 /0	-	+117.4%

NIFTY

KEY STOCK DATA	
Bloomberg code	SCHI IN
No. of Shares (mn)	69
MCap (INR bn) / (\$ mn)	74/886
6m avg traded value (INR m	n) 452
52 Week high / low	INR 1,235/437

#### **STOCK PERFORMANCE (%)**

	3M	6M	12M
Absolute (%)	16.5	73.0	125.6
Relative (%)	15.1	61.5	102.1

#### **SHAREHOLDING PATTERN (%)**

	Mar-24	June-24
Promoters	33.22	30.55
FIs & Local MFs	17.49	20.93
FPIs	4.49	6.71
Public & Others	44.80	41.82
Pledged Shares	0.00	0.00
Source: BSE		

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#### Change in estimates (consolidated)

Y/E Mar	FY25E Old	FY25E New	% Ch	FY26E Old	FY26E New	% Ch
EBITDA (INR mn)	4,082	4,082	-	5,045	10,183	101.8
Adj. EPS (INR/sh)	27.5	27.5	-	38.3	83.2	117.4

Source: Company, HSIE Research

#### **Exhibit-1: Pigment Market Structure**

Producers	Inorganic pigments	Organic pigments	Specialities
BASF			
DIC (incl Sun Chemical)			
Heubach			
Ferro			
Venator (ex-Huntsman)			
Lanxess			
Altana (Eckart)			
Sudarshan (India)			
Meghmani Organics (India)			
Changzhou North American Chemical Group (China)			
Lily Group (Hangzhou Baihe Chemical) (China)			

## Key High presence Medium presence Low presence No presence

Source: Company, HSIE Research

#### Other details of deal

# The acquisition is expected to close in 3-4 months, subject to the satisfaction of customary closing conditions, including approvals from regulators and SCIL shareholders.

# The proposed transaction comprises acquisition by Sudarshan Europe B.V. of (i) assets and business operations of (a) Heubach Colorants Germany GmbH, (b) Heubach GmbH, (c) Dr Hans Heubach GmbH, and (iv) Heubach Group GmbH and participations held by Heubach Holding Switzerland AG in downstream Group Companies in various countries from insolvency administrator in the aforesaid countries. (ii) 100% shareholding of Heubach Holdings S.a.r.l., a Luxemburg-based Heubach Group Company having investments in shareholding in companies based in India and the US.

#### **Exhibit-2: Historical Acquisitions**

Deal	Currency	Deal Year	EBITDA	EV	EV/EBITDA	Remarks/Assumptions
Acquisition of pigment business of BASF by DIC Japan	Euro Mn	2019	388.35	1150	3.0	# EBITDA for 2019 and # EBITDA margin of 7.5%
Acquisition of Clariant Pigment business by Heubach group	CHF Mn	2022	158	855	5.4	Based on CY19 EBITDA of pigment business of Clariant
Promoters acquired 3.84% stake in the Clariant India	INR mn	2022	800	11,170	14	Post acquiring Clariant AG by Heubach group, promoter entities acquire stake through open offer

Source: Company, HSIE Research

# SCIL has bought the business on a debt-free basis. The acquisition would be through a cash consideration funded by a mix of debt and equity. The company will infuse cash for working capital, restructuring and meeting regulatory requirements.

# The company is planning to integrate all entities into one unified organisation and would capture synergies. Creating a customer-centric culture is the priority of SCIL.

# Post-acquisition, the company will focus on value creation across multiple areas. The management wants to restructure some of the operations where some of the sites are non-performing. The focus will be on aligning operations and market requirements.

By way of integration of IT systems and Global Business Services (GBS), the saving on SG&A cost is the second lever to capture synergies.

# SCIL is planning to take advantage of manufacturing capacities across geographies for the procurement of raw materials. Lastly, there was a volume loss by Heubach which SCIL is planning to improve.

# The company is planning to shift commodity product manufacturing to the low-cost producing unit and specialty products manufacturing to Europe, which has the market.

# The legal team is working on the details of the open offer and it will be announced as per the regulatory requirements

# The management does not expect any major infusion of working capital.

#### Exhibit-3: Global assets of Heubach group

Region	City, Country	Office	Organic Pigments	Pigment Preparations	Specialty Dyes	Global Distribution	Anticorrosive	Number of warehouses
North America								6
	Toronto, Canada							
	Fairless Hills, PA, USA							
	Santa Clara, Mexico							
	Charlotte, NC, USA							
Latin America								4
	Bogota, Colombia							
	Suzano, Brasil							
	Maipu, Chile							
	Sao Paolo, Brasil							
	Buenos Aires,							
_	Argentina							
Europe								4
	Langelsheim, Germany							
	Frankfurt, Germany							
	Brussels, Belgium							
	Paris, France							
	Barcelona, Spain							
	Cologne, Germany							
	Pratteln, Switzerland							
	Milan, Italy							
	Vienna, Austria							
	Istanbul, Turkey							
IMEA								7
	Chamdor, South Africa							
	Nagda, India							
	Roha, India							
	Ankleshwar, India							
	Dubai, UAE,							
	Dahej, India							
	Vadodara, India							
	Mumbai, India							
	Cuddalore, India							
APAC								12
	Bangkok, Thailand							
	Bangpoo, Thailand							
	Shah Alam, Malaysia							
	Tangerang, Indonesia							
	Tianjin, China							
	Shanghai, China							
	Seoul, South Korea							
	Tokyo, Japan							
	Osaka, Japan							
	Shizuoka, Japan							
	Taipai, Taiwan							
	Hangzhou, China							
	Singapore							 
Source: Company,	, HSIE Research							

# Financials

We expect regulatory approval to be completed by FY25-end and the consolidated financial statement of the merged entity to be reported in FY26. SCIL's revenue would grow at 5 % CAGR over FY26-28E to INR 104.3bn while EBITDA at a CAGR of 12%. Its EBITDA margin will be 11.8% in FY28 as against the EBITDA margin of 12.5% in FY24. EPS will grow at a CAGR of 7% over FY26-28.

SCIL's credit rating has always been healthy. We believe the company will raise foreign debt to acquire these assets. With these ratings, the company can raise foreign loans with ease.

LAIIDII-4. Stable CI	cult Rating		
Year	Date	Rating	Outlook
2024	02-07-2024	IND AA	Stable
2023	04-07-2023	IND AA-	Stable
2022	05-07-2022	IND AA-	Stable
2021	06-04-2021	IND AA-	Stable
2020	06-04-2020	IND A+	Positive
2019	25-03-2019	IND A+	Stable
2018	30-10-2018	IND A+	Stable
2018	01-02-2018	IND A+	Stable
2017	25-09-2017	IND A+	Stable
2017	13-06-2017	IND A+	Stable

### **Exhibit-4: Stable Credit Rating**

Source: Company, HSIE Research

### **Income Statement**

INR mn	FY19	FY20	FY21	FY22	FY23	FY24	FY25E	FY26E	FY27E
Revenues	15,930	17,082	18,641	22,008	23,017	25,388	28,613	98,929	1,04,307
Growth %	19.8	7.2	9.1	18.1	4.6	10.3	12.7	245.8	5.4
Raw Material	9,422	9,762	10,605	12,704	13,683	14,154	16,105	18,892	20,638
Employee Cost	1,244	1,457	1,557	1,840	1,840	2,100	2,241	2,415	2,608
Other Expenses	3,224	3,400	3,602	4,716	5,389	5,970	6,184	6,283	7,055
EBITDA	2,040	2,463	2,878	2,748	2,106	3,164	4,082	10,183	11,532
EBIDTA Margin (%)	12.8	14.4	15.4	12.5	9.2	12.5	14.3	10.3	11.1
EBITDA Growth %	9.0	20.7	16.8	(4.5)	(23.3)	50.2	29.0	149.4	13.3
Depreciation	656	735	865	893	1,142	1,412	1,437	1,929	2,483
EBIT	1,385	1,728	2,012	1,855	964	1,752	2,645	8,254	9,049
Other Income (Including EO Items)	793	218	70	50	48	3,322	140	140	140
Interest	170	142	179	194	415	369	250	694	1,267
РВТ	2,007	1,804	1,904	1,711	597	4,705	2,535	7,700	7,922
Tax	680	353	493	412	150	1,131	629	1,939	2,030
Profit after tax from discontinued operations	23	(5)	0	0	0	0	0	0	0
RPAT	1,351	1,445	1,411	1,300	448	3,574	1,906	5,761	5,892
EO (Loss) / Profit (Net Of Tax)	340	134	-	-	-	2,459	-	-	-
APAT	1,011	1,311	1,411	1,300	448	2,716	1,906	5,761	5,892
Share from associates	-	-	-	-	-	-	-	-	-
Minority Interest	-	-	-	-	-	-	-	-	-
Consolidated APAT	1,011	1,311	1,411	1,300	448	2,716	1,906	5,761	5,892
Consolidated APAT Growth (%)	19.3	29.7	7.6	(7.9)	(65.6)	506.7	(29.8)	202.3	2.3
AEPS	14.6	18.9	20.4	18.8	6.5	39.2	27.5	83.2	85.1
AEPS Growth %	19.3	29.7	7.6	(7.9)	(65.6)	506.7	(29.8)	202.3	2.3

Source: Company, HSIE Research

# **Balance Sheet**

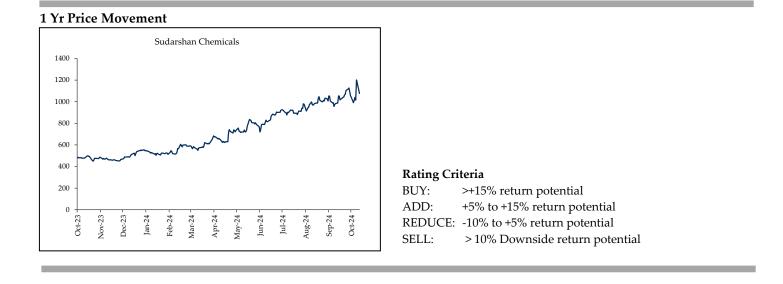
INR mn	FY19	FY20	FY21	FY22	FY23	FY24	FY25E	FY26E	FY27E
SOURCES OF FUNDS									
Share Capital	138	138	138	138	138	138	138	138	138
Reserves And Surplus	5,539	5,869	7,297	8,193	8,144	11,352	12,495	15,952	19,487
Total Equity	5,677	6,008	7,436	8,332	8,282	11,490	12,634	16,090	19,625
Minority Interest	-	-	-	-	-	-	-	-	-
Long-term Debt	1,131	2,250	3,081	3,686	4,492	1,933	933	18,433	16,933
Short-term Debt	2,540	2,736	3,060	4,502	3,683	2,476	2,476	5,934	9,391
Total Debt	3,671	4,986	6,141	8,187	8,175	4,409	3,409	24,367	26,324
Deferred Tax Liability	546	446	490	519	716	911	938	967	996
Long-term Provision and others	157	193	395	438	496	591	603	615	627
TOTAL SOURCES OF FUNDS	10,051	11,632	14,461	17,476	17,670	17,401	17,584	42,039	47,572
APPLICATION OF FUNDS									
Net Block	4,650	6,271	6,149	8,316	11,262	11,016	10,251	19,933	19,706
Capital WIP	240	480	2,783	2,847	445	145	273	761	1,006
LT Loans And Advances	321	845	734	380	544	432	440	449	458
Total Non-current Investments	0	9	13	17	21	24	24	24	24
Total Non-current assets	5,211	7,604	9,679	11,559	12,271	11,617	10,988	21,168	21,194
Inventories	3,077	4,107	4,116	5,660	4,941	4,376	4,932	17,068	17,995
Debtors	3,461	3,641	4,847	5,007	4,861	5,853	6,596	22,780	24,010
Cash and Cash Equivalents	81	156	238	353	294	559	802	1,028	5,565
Other Current Assets	1,753	733	1,115	1,032	1,552	1,145	1,168	1,192	1,216
Total Current Assets	8,373	8,637	10,316	12,051	11,649	11,933	13,498	42,067	48,785
Creditors	2,422	3,717	4,411	5,218	5,087	5,120	5,771	19,953	21,038
Other Current Liabilities & Provns	1,111	891	1,122	917	1,163	1,028	1,131	1,244	1,369
Total Current Liabilities	3,533	4,608	5,534	6,134	6,250	6,149	6,902	21,197	22,406
Net Current Assets	4,840	4,028	4,782	5,917	5,399	5,784	6,596	20,870	26,378
TOTAL APPLICATION OF FUNDS	10,051	11,632	14,461	17,476	17,670	17,401	17,584	42,039	47,572

Source: Company, HSIE Research

# **Cash Flow Statement**

(INR mn)	FY19	FY20	FY21	FY22	FY23	FY24	FY25E	FY26E	FY27E
Reported PBT	2,031	1,799	1,904	1,711	597	4,705	2,535	7,700	7,922
Non-operating & EO Items	(793)	(218)	(70)	(50)	(48)	(3,322)	(140)	(140)	(140)
Interest Expenses	(793)	142	179	(50)	(40) 415	369	250	(140) 694	1,267
Depreciation	656	735	865	893	1,142		1,437	1,929	
•						1,412			2,483
Working Capital Change	(693)	887	(672)	(1,020)	460	(121)	(569)	(14,048)	(972)
Tax Paid	(582)	(453)	(448)	(383)	48	(936)	(602)	(1,910)	(2,001)
OPERATING CASH FLOW (a)	789	2,891	1,757	1,345	2,614	2,107	2,912	(5,776)	8,560
Capex	(736)	(2,597)	(3,046)	(3,124)	(1,686)	(866)	(800)	(12,100)	(2,500)
Free Cash Flow (FCF)	54	295	(1,289)	(1,779)	929	1,241	2,112	(17,876)	6,060
Investments	5	(9)	(4)	(4)	(4)	(4)	-	-	-
Non-operating Income	793	218	70	50	48	3,322	140	140	140
Others	5	(523)	110	355	(165)	112	(9)	(9)	(9)
INVESTING CASH FLOW ( b )	67	(2,910)	(2,870)	(2,723)	(1,806)	2,564	(669)	(11,969)	(2,369)
Debt Issuance/(Repaid)	(638)	1,315	1,155	2,046	(12)	(3,766)	(1,000)	20,958	1,958
Interest Expenses	(170)	(142)	(179)	(194)	(415)	(369)	(250)	(694)	(1,267)
FCFE	(755)	1,467	(312)	73	501	(2,894)	862	2,387	6,750
Share Capital Issuance	-	-	-	-	(0)	-	-	-	-
Dividend	(82)	(1,002)	-	-	-	-	-	-	-
Others	(26)	(77)	218	(360)	(440)	(272)	(751)	(2,292)	(2,344)
FINANCING CASH FLOW ( c )	(917)	94	1,195	1,492	(867)	(4,406)	(2,001)	17,971	(1,654)
NET CASH FLOW (a+b+c)	(61)	75	82	115	(59)	265	243	226	4,537
EO Items, Others	(/				(0))				_,
Closing Cash & Equivalents	81	156	238	353	294	559	802	1,028	5,565
Source: Company, HSIE Research	01	100	200	000	271	007	002	1,020	0,000
Key Ratios									
Key Kattos	FY19	FY20	FY21	FY22	FY23	FY24	FY25E	FY26E	FY27E
PROFITABILITY %	1115	1120	1 1 2 1	1122	1125	1124	11251	11201	112/1
	41	43	43	42	41	44	44	81	80
Gross profit margin									
EBITDA Margin	12.8	14.4	15.4	12.5	9.2	12.5	14.3	10.3	11.1
EBIT Margin	8.7	10.1	10.8	8.4	4.2	6.9	9.2	8.3	8.7
APAT Margin	6.3	7.7	7.6	5.9	1.9	10.7	6.7	5.8	5.6
RoE	20.1	22.4	21.0	16.5	5.4	27.5	15.8	40.1	33.0
RoIC	5.3	12.0	13.3	11.0	4.6	4.0	12.0	21.8	16.6
RoCE	11.2	13.1	11.8	9.1	4.3	17.1	12.0	21.1	15.3
EFFICIENCY									
Tax Rate %	52.9	21.7	25.9	24.1	25.1	24.0	24.8	25.2	25.6
Fixed Asset Turnover (x)	2.6	2.3	2.1	2.0	1.6	1.5	1.6	4.1	3.4
Inventory (days)	70	88	81	94	78	63	63	63	63
Debtors (days)	79	78	95	83	77	84	84	84	84
Other Current Assets (days)	40.17	16	22	17	25	16	15	4	4
Payables (days)	55.48	79.42	86.38	86.53	80.67	74	74	74	74
Other Current Liab & Provns (days)	25	19	22	15	18	15	14	5	5
Cash Conversion Cycle (days)	109	83	89	92	81	75	74	73	73
Net Debt/EBITDA (x)	1.8	2.0	2.1	2.9	3.7	1.2	0.6	2.3	1.8
Net D/E	0.6	0.8	0.8	0.9	1.0	0.3	0.2	1.5	1.1
Interest Coverage	8.1	12.1	11.3	9.6	2.3	4.7	10.6	11.9	7.1
PER SHARE DATA (Rs)	0.1	12.1	11.0	2.0	2.0	1.7	10.0	11.7	7.1
EPS	14.6	18.9	20.4	18.8	6.5	39.2	27.5	83.2	85.1
CEPS	24.1		32.9		23.0				
		29.6		31.7		59.6	48.3	111.1	121.0
Dividend	6.0	6.3	6.0	5.0	1.5	15.7	11.0	33.3	34.0
Book Value	82.0	86.8	107.4	120.4	119.6	166.0	182.5	232.4	283.5
VALUATION									
P/E (x)	73.6	56.7	52.7	57.2	166.1	27.4	39.0	12.9	12.6
P/Cash EPS (x)	44.6	36.3	32.7	33.9	46.8	18.0	22.2	9.7	8.9
P/BV (x)	13.1	12.4	10.0	8.9	9.0	6.5	5.9	4.6	3.8
EV/EBITDA (x)	38.2	32.1	27.9	29.9	39.0	24.7	18.9	9.6	8.2
EV/Revenue (x)	4.9	4.6	4.3	3.7	3.6	3.1	2.7	1.0	0.9
E V/Revenue (x)		0.6	0.6	0.5	0.1	1.5	1.0	3.1	3.2
Dividend Yield (%)	0.6	0.0							
Dividend Yield (%)		3.7		1.6	3.2	2.7	3.8	(5.9)	9.0
	0.6 1.0 0.1		2.2 (1.6)	1.6 (2.2)	3.2 1.1	2.7 1.6	3.8 2.7	(5.9) (18.3)	9.0 6.4





#### Disclosure:

We, Nilesh Ghuge, MMS, Harshad Katkar, MBA, Prasad Vadnere, MSc & Dhawal Doshi, CA authors and the names subscribed to this report, hereby certify that all of the views expressed in this research report accurately reflect my views about the subject issuer(s) or securities. SEBI conducted the inspection and based on their observations have issued advise/warning. The said observations have been complied with. I also certify that no part of my compensation was, is, or will be directly or indirectly related to the specific recommendation(s) or view(s) in this report.

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